



**Theewaterskloof**  
Municipality

# **Theewaterskloof Municipality**

**Service Delivery**

**Budget Implementation**

**Plan**

**2019/ 20**



# Municipal Financial Management Act

## Section 53(1)(c)(ii) – Approval by the Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name MR GF MATTHYSE

### Municipal Manager of Theewaterskloof Municipality

Signature

Date 25 JUNE 2019

### Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name Ald. C. Vosloo

### Mayor of Theewaterskloof Municipality

Signature

Date

25 JUNE 2019





## Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Sl. No.	Directorate (A)	Sub-Directorate (B)	Objectives (C)	Municipal Strategic Objective (D)	Key Action (E)	Unit of Measurement (F)	Ward (G)	Responsible Officer (H)	Baseline (I)	Target (J)	Annual Target (K)	Q1 (L)	Q2 (M)	Q3 (N)	Q4 (O)
1	Office of the Municipal Manager	Good Governance and Public Participation	To provide democratic, responsive and accountable government for the local communities	Good Governance	Develop a Risk Based Audit Plan and submit to the MM and Audit Committee by 30 June 2020	Risk Based Audit Plan developed and submitted to MM and AC	All	Municipal Manager	1	Number	1	0	0	0	1
2	Office of the Municipal Manager	Good Governance and Public Participation	To provide democratic, responsive and accountable government for the local communities	Good Governance	Develop a Growth and Development Strategy and submit to Council for approval by 30 June 2020	Strategy developed and submitted to Council for approval	All	Municipal Manager	New performance indicator for 2019/20. No comparative audited results available	Number	1	0	0	0	1
3	Office of the Municipal Manager	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	The percentage of the municipal capital budget spent on projects as at 30 June 2020 ((Actual amount spent on capital projects excluding orders/Total amount budgeted for capital projects)(X100)	% of capital budget spent	All	Municipal Manager	90%	Percentage	95	5	15	55	95
4	Financial Services	Municipal Financial Viability and Management	Work towards a sustainable future through sound financial management and continuous revenue growth	Financial Viability	Achieve a debtor payment percentage of 88% as at 30 June 2020 ((Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written	Payment % achieved	All	Director, Financial Services	88%	Percentage	88	70	82	86	88

## Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Asset	Directorate (R)	National KPI (R)	IDP Goal/Init (R)	Municipal KPI (R)	KPI Name (R)	Unit of Measurement	Ward (R)	KPI Owner (R)	Baseline	Target Year (R)	Actual Target	Q1	Q2	Q3	Q4
					City/Eden Revenue) x 100										
5	Financial Services	Municipal Financial Viability and Management	Work towards a sustainable future through sound financial management and continuous revenue growth	Financial Viability	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2020 (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / (Total Operating Revenue - Operating Conditional Grant)	% of debt coverage	All	Director: Financial Services	54%	Percentage	45	0	0	0	45
6	Financial Services	Municipal Financial Viability and Management	Work towards a sustainable future through sound financial management and continuous revenue growth	Financial Viability	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2020 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short	Number of months it takes to cover fix operating expenditure with available cash	All	Director: Financial Services	1	Number	1.20	0	0	0	1.20

## Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Cost	Category [R]	Department [R]	ADP Objective [R]	Municipal KPI [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
					Term Investment / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))										
7	Financial Services	Municipal Financial Viability and Management	Work towards a sustainable future through sound financial management and continuous revenue growth	Financial Viability	Financial viability measured in terms of the outstanding service debtors as at 30 June 2020 (Total outstanding service debtors/ revenue received for services)	% of outstanding service debtors	All	Director: Financial Services	11%	Percentage	11	0	0	0	11
8	Financial Services	Basic Service Delivery	To maintain and improve basic service delivery and social amenities for the TWK community	Basic Service Delivery	Provide 6kl free basic water per month to all indigent households during the 2019/20 financial year	Number of indigent households receiving free basic water	All	Director: Financial Services	5000	Number	4800	4800	4800	4800	4800
9	Financial Services	Basic Service Delivery	To maintain and improve basic service delivery and social amenities for the TWK community	Basic Service Delivery	Provide 70kwh of free basic electricity per month to all indigent households during the	Number of indigent households receiving free basic electricity	All	Director: Financial Services	1700	Number	1700	1700	1700	1700	1700

### Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Asset	Department (R)	Edgemoor PPA (R)	TOP Objective (R)	Municipal PPA (R)	PPA Name (R)	Unit of Measurement	Ward (R)	PP Officer (R)	Baseline	Target 12m (R)	Annual Target	Q1	Q2	Q3	Q4
					2019/20 financial year										
10	Financial Services	Basic Service Delivery	To maintain and improve basic service delivery and social amenities for the TWK community	Basic Service Delivery	Provide free basic refuse removal to indigent households in terms of the equitable share requirements during the 2019/20 financial year	Number of indigent households receiving free basic refuse removal	All	Director: Financial Services	4300	Number	4100	4100	4100	4100	4100
11	Financial Services	Basic Service Delivery	To maintain and improve basic service delivery and social amenities for the TWK community	Basic Service Delivery	Provide free basic sanitation to indigent households in terms of the equitable share requirements during the 2019/20 financial year	Number of indigent households receiving free basic sanitation	All	Director: Financial Services	4200	Number	4000	4000	4000	4000	4000
12	Financial Services	Basic Service Delivery	To maintain and improve basic service delivery and social amenities for the TWK community	Basic Service Delivery	Number of formal residential properties that receive piped water (credit and prepaid water) that is connected to the municipal water infrastructure network and billed for the services during 2019/20 financial year	Number of residential properties which are billed for water or have prepaid meters	All	Director: Financial Services	14834	Number	14900	14900	14900	14900	14900



### Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Cost	Stratotype (R)	Programme (R)	Key Objective (R)	Municipal Key (R)	EPF Mandate (R)	Unit of Measurement	Ward (R)	EPF Owner (R)	Baseline	Target Type (R)	Annual Target	Q1	Q2	Q3	Q4
13	Financial Services	Basic Service Delivery	To maintain and improve basic service delivery and social amenities for the TWK community	Basic Service Delivery	Number of residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering) (excluding ESKOM areas) and billed for the services during the 2019/20 financial year	Number of residential properties which are billed for electricity or have prepaid meters (excluding ESKOM areas)	All	Director: Financial Services	6515	Number	7000	7000	7000	7000	7000
14	Financial Services	Basic Service Delivery	To maintain and improve basic service delivery and social amenities for the TWK community	Basic Service Delivery	Number of formal residential properties for which refuse is removed once per week and billed for the services during the 2019/20 financial year	Number of residential properties which are billed for refuse removal once a month	All	Director: Financial Services	15118	Number	15200	15200	15200	15200	15200
15	Financial Services	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Purchase smart (utility) water meters by 31 December 2019	Number of smart water meters purchased	All	Director: Financial Services	1190	Number	1200	0	1200	0	0

### Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Index	Department (IR)	Municipal KPA (IR)	IDP Objective (IR)	Municipal KPA (IR)	IRP Theme (IR)	Unit of Measurement	Ward (IR)	IRP Owner (IR)	Baseline	Target Type (IR)	Annual Target	Q1	Q2	Q3	Q4
16	Financial Services	Basic Service Delivery	To maintain and improve basic service delivery and social amenities for the TWK community	Basic Service Delivery	Number of formal residential properties connected to the municipal waste water sanitation/sewer network for sewerage services (inclusive of septic tanks) irrespective of the number of water closets (toilets) and billed for the services during the 2019/20 financial year	Number of formal residential properties which are billed for sewerage	All	Director: Financial Services	13377	Number	14000	14000	14000	14000	14000
17	Financial Services	Good Governance and Public Participation	To provide democratic, responsive and accountable government for the local communities	Good Governance	Achieve an unqualified audit opinion for the 2018/19 financial year	Unqualified audit opinion achieved	All	Director: Financial Services	1	Number	1	0	1	0	0
18	Financial Services	Good Governance and Public Participation	To provide democratic, responsive and accountable government for the local communities	Good Governance	Review the Long-term Financial Plan and submit to Council for approval by 30 June 2020	Long-term Financial Plan revised and submitted to Council for approval	All	Director: Financial Services	1	Number	1	0	0	0	1

### Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Syst	Directorate (R)	Functional MA (R)	ES Objective (R)	Market (R)	KPI Name (R)	Unit of Measurement	Ward (R)	KPI Owner (R)	Baseline	Target Type (R)	Annual Target	Q1	Q2	Q3	Q4
19	Technical Services and Planning	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Limit unaccounted electricity to less than 8.4% as at 30 June 2020 ((Number of Electricity Units Purchased and/or Generated Number of Electricity Units Sold (incl Free basic electricity)) / Number of Electricity Units Purchased and/or Generated) X 100 (rolling twelve month average)	% unaccounted electricity captured in the report	All	Director: Technical Services and Planning	8.4%	Percentage	9	9.00	9.00	9.00	9.00
20	Technical Services and Planning	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Spend 95% of the project budget approved for the upgrade of the Waste Water Treatment Works at Caledon (Phase 3) by 30 June 2020 ((Total actual expenditure for the project/Total amount budgeted for the project)x100)	% budget spend	3; 4	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Percentage	95	0	40	50	95

## Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Asset	Department	National KPI	IRP Objective	Municipal KPI	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Year	Actual Value	Q1	Q2	Q3	Q4
21	Technical Services and Planning	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Spend 95% of the project budget approved for the upgrade of the Bulk Outfall Sewer in Caledon (Phase 3) by 30 June 2020 ((Total actual expenditure for the project/Total amount budgeted for the project)x100)	% budget spend	3; 4	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Percentage	95	0	40	60	95
22	Technical Services and Planning	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Spend 95% of the approved project budget for the construction of a new Waste Transfer Station In Caledon (Phase 3) by 30 June 2020 ((Total actual expenditure for the project/Total amount budgeted for the project)x100)	% budget spend	3; 4	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Percentage	95	0	40	60	95
23	Technical Services and Planning	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Spend 95% of the project budget approved for the construction of Riviersonderend Waste Transfer Station and Material Recovery Facility (Phase 2) by 30 June 2020 ((Total actual expenditure for	% budget spend	1	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Percentage	95	0	40	60	95

## Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Item	Directorate (D)	Portfolio (PA)	ICP Objective (O)	Municipal VPA (M)	VPA Name (N)	Unit of Measurement	Ward (W)	VPA Owner (O)	Baseline	Target Type (T)	Annual Target	Q1	Q2	Q3	Q4
					the project/Total amount budgeted for the project(x100)										
24	Technical Services and Planning	Basic Service Delivery	To maintain and improve basic service delivery and social amenities for the TWK community	Basic Service Delivery	Spend 95% of the project budget approved for the procurement of new fleet vehicles by 30 June 2020 (Total actual expenditure for the project/Total amount budgeted for the project)x100	% budget spend	All	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Percentage	95	0	0	0	95
25	Technical Services and Planning	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Spend 95% of the project budget approved for the construction of bulk sewerage pipeline and upgrade of existing sewerage pipeline to New Frans Extension (Beaumont) low cost housing development by 30 June 2020 (Total actual expenditure for the project/Total amount budgeted for the project)x100	% budget spend	7	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Percentage	95	0	5	40	95

### Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Assist	Infrastructure (R)	National KPI (R)	KPI Objective (R)	Municipal KPI (R)	KPI Basic (R)	Unit of Measurement	Ward (R)	FFTCOW (R)	Baseline	Target Type (R)	Annual Target	Q1	Q2	Q3	Q4
26	Technical Services and Planning	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Spend 95% of the project budget approved for the eradication of the conservancy tanks in Botriver by 30 June 2020 ((Total actual expenditure for the project/Total amount budgeted for the project)x100)	% budget spend	7	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Percentage	95	0	5	40	95
27	Technical Services and Planning	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Spend 95% of the project budget approved for the construction of stormwater system in Grabouw (Rooidakke) by 30 June 2020 ((Total actual expenditure for the project/Total amount budgeted for the project)x100)	% budget spend	8; 12	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Percentage	95	0	10	40	95
28	Technical Services and Planning	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Spend 95% of the project budget approved for the construction of high mast lights by 30 June 2020 ((Total actual expenditure for the project/Total amount budgeted for the project)x100)	% budget spend	All	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Percentage	95	0	10	40	95



### Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Cost	Municipal ID	Regional KPA (R)	ED Description (R)	Municipal KPA (R)	KPI Name (R)	Indicator Measurement	Ward (R)	KPI Value (R)	Baseline	Target (R)	Annual Target	Q1	Q2	Q3	Q4
29	Technical Services and Planning	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Spend 55% of the project budget approved for the upgrade of the bulk electricity supply and internal electrification of Destany Development in Villiersdorp by 30 June 2020 (Total actual expenditure for the project/Total amount budgeted for the project)x100	% budget spend	6	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Percentage	95	0	40	50	95
30	Technical Services and Planning	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Construct the ring feeder in Van Schalkwyk Street Grayton (Phase 2) by 30 June 2020	Project completed	2	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Number	1	0	0	0	1
31	Technical Services and Planning	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Replace the Pole Mounted Transformer in Uitsig Caledon (SSK1) by 30 June 2020	Project completed	3	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Number	1	0	0	0	1

## Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Assist	Directorate (R)	Functional PWS (R)	SD Objective (R)	Municipal MP (R)	KPI Name (R)	Unit Measurement	Year (R)	PI Owner (R)	Baseline	Target Type (R)	Annual Target	Q1	Q2	Q3	Q4
32	Technical Services and Planning	Basic Service Delivery	Improved Environment Management	Basic Service Delivery	Maintain 32km of fire breaks for the TWK region by 30 June 2020	Number of kilos fire breaks maintained	All	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Number	32	0	16	0	16
33	Technical Services and Planning	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Replace the water reticulation network in Grabouw and Caledon by 30 June 2020	Project completed	3; 11; 13	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Number	2	0	0	0	2
34	Technical Services and Planning	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Spend 95% of the project budget approved for the upgrade of roads in Grabouw, Botriver and Riviersonderend by 30 June 2020 ((Total actual expenditure for the project/Total amount budgeted for the project)x100)	% budget spend	1; 7; 11	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Percentage	95	0	10	40	95
35	Development and Community Services	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of	Basic Service Delivery	70% of effluent samples comply with permit values ((Number of effluent samples that comply with permit values/Number of	% of effluent samples compliant	All	Director: Development and Community	65%	Percentage	70	70	70	70	70



## Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Assist	Director (R)	National KPA (R)	Unit Coastal (R)	Municipal KPA (R)	KPI Name (R)	Unit Measurement	Value (R)	KPI Owner (R)	Baseline	Target Type (R)	Annual Target	Q1	Q2	Q3	Q4
			municipal infrastructure		effluent samples tested(x100)										
36	Development and Community Services	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	90% of water samples comply with SANS241 micro biological indicators [(Number of water samples that comply with SANS241 indicators/Number of water samples tested)x100]	% of water samples compliant	All	Director: Development and Community	90	Percentage	90	90	90	90	90
37	Development and Community Services	Basic Service Delivery	To maintain and improve basic service delivery and social amenities for the TWK community	Basic Service Delivery	Spend 95% of the project budget approved for the upgrade of the Grabouw Pineview Sport Grounds By 30 June 2020 [(Total actual expenditure for the project/Total amount budgeted for the project)x100]	% budget spend	11	Director: Development and Community	60%	Percentage	95	10	40	60	95
38	Development and Community Services	Basic Service Delivery	To maintain and improve basic service delivery and social amenities for	Basic Service Delivery	Spend 95% of the project budget approved for the upgrade of the Dennekruin Sport Grounds by 30 June 2020	% budget spend	13	Director: Development and Community	New performance indicator for 2019/20. No comparative audited	Percentage	95	10	40	60	95

### Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Focus	Directional III	National KPI II	TOP Objective #1 the TWK community	Municipal I/K/IR	KPI Name (R)	Unit of Measurement	Weight (R)	KPI Owner II	Baseline results available	Target Type (R)	Annual Target	Q1	Q2	Q3	Q4
39	Development and Community Services	Basic Service Delivery	To maintain and improve basic service delivery and social amenities for the TWK community	Basic Service Delivery	Spend 95% of the library grants by 30 June 2020 {(Total actual expenditure /Total amount budgeted for the project)x100}	% library grant spend	All	Director: Development and Community	95	Percentage	95	10	25	50	95
40	Development and Community Services	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Limit unaccounted water to less than 18% as at 30 June 2020 {(Number of Kiloliters Water Purchased or Purified - Number of Kiloliters Water Sold (incl free basic water) / Number of Kiloliters Water Purchased or Purified _ 100}	% unaccounted water captured in the report	All	Director: Development and Community	20	Percentage	18	18	18	18	18
41	Development and Community Services	Municipal Financial Viability and Management	Work towards a sustainable future through sound financial management and continuous	Financial Viability	Collect revenue from traffic related fines by 30 June 2020 (R-value collected less the amount of fines impaired)	R-value collected	All	Director: Development and Community	R6000000	Currency	6000000	1500000	1500000	1500000	1500000

### Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Asset	Ownership [H]	Functionality [F]	JEP Objective [P]	Municipal FF= [R]	FF Name [H]	Unit of Measurement	Weight [H]	FF Owner [R]	Baseline	Target Type [H]	Annual Target	Q1	Q2	Q3	Q4
			revenue growth												
42	Development and Community Services	Municipal Financial Viability and Management	Work towards a sustainable future through sound financial management and continuous revenue growth	Financial Viability	Install and replace utility water meters (SMART Meters) by 30 June 2020	Number of utility SMART meters installed	All	Director: Development and Community	900	Number	1000	250	250	250	250
43	Development and Community Services	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Spend 95% of the project budget approved for the construction of new Public Toilets in Riversonderend and Greyton by 30 June 2020 (Total actual expenditure for the project/Total amount budgeted for the project x 100)	% budget spend	1; 2	Director: Development and Community	New performance indicator for 2019/20. No comparative audited results available	Percentage	95	10	40	60	95

### Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Assist	Directorate (R)	Manager (R)	KPI Objective (R)	Municipal KPI (R)	KPI Name (R)	Physical Measurement	Ward (R)	KPI Owner (R)	Baseline	Target Type (R)	Actual Target	Q1	Q2	Q3	Q4
44	Development and Community Services	Basic Service Delivery	To ensure continuous and sustainable maintenance, replacements and upgrades of municipal infrastructure	Basic Service Delivery	Complete the replacement of the water pipe in Greyton by 30 June 2020	Project completed	2	Director: Development and Community	New performance indicator for 2019/20. No comparative audited results available	Number	1	0	0	0	1
45	Development and Community Services	Basic Service Delivery	To maintain and improve basic service delivery and social amenities for the TWK community	Basic Service Delivery	Construct a new registration and licensing test station in Grabouw by 30 June 2020	Project completed	8	Director: Development and Community	New performance indicator for 2019/20. No comparative audited results available	Number	1	0	0	0	1
46	Development and Community Services	Basic Service Delivery	To maintain and improve basic service delivery and social amenities for the TWK community	Basic Service Delivery	Construct a pick up/drop off public transport facility by 30 June 2020	Project completed	12	Director: Development and Community	New performance indicator for 2019/20. No comparative audited results available	Number	1	0	0	0	1
47	Development and Community Services	Municipal Transformation and Institutional Development	Refine and improve the institutional capacity of the municipality	Institutional Development	Spend 95% of the capital budget allocated for ICT equipment by 30 June 2020 [(Capital budget actually spent / Capital budgeted allocated)x100]	% of budget spent	All	Director: Development and Community	350000	Percentage	95	5	15	55	95

## Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Cost	Department (P)	Section (P)	IP Objective (P)	Municipal KPI (P)	KPI Name (P)	Unit of Measurement	Ward (P)	IP Owner (P)	Baseline	Target (P)	Annual Target	Q1	Q2	Q3	Q4
48	Development and Community Services	Good Governance and Public Participation	To provide democratic, responsive and accountable government for the local communities	Institutional Development	Complete the annual risk assessment and submit to the Risk Committee by 30 June 2020	Completed risk assessment submitted to the Risk Committee	All	Director: Development and Community	1	Number	1	0	0	0	1
49	Development and Community Services	Municipal Transformation and Institutional Development	To ensure a healthy and productive workforce by creating a conducive working environment	Institutional Development	The percentage of the municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2020 [(Actual amount spent on training/total personnel budget)x100]	% of the personnel budget spent on implementing the workplace skills plan	All	Director: Development and Community	95	Percentage	0.1	0	0	0	0.10
50	Development and Community Services	Municipal Transformation and Institutional Development	To ensure a healthy and productive workforce by creating a conducive working environment	Institutional Development	The number of people from employment equity target groups employed in the three highest levels of management in compliance with the equity plan by 30 June 2020	Number of people employed	All	Director: Development and Community	1	Number	2	0	0	0	2
51	Development and Community Services	Good Governance and Public Participation	To provide democratic, responsive and accountable government for the local communities	Good Governance	Review the Public Participation Plan and submit to Council by 30 August 2020	Public Participation Plan reviewed and submitted to Council	All	Director: Development and Community	New performance indicator for 2019/20. No comparative audited results available	Number	1	1	0	0	0

### Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Asses	Objective (O)	National KPI (N)	Local KPI (L)	Municipal KPI (M)	KPI Item (I)	Unit of Measurement	Ward (R)	PA Level (R)	Baseline	Target (T)	Annual Target	Q1	Q2	Q3	Q4
52	Development and Community Services	Local Economic Development	improve the social fabric of the TWK community	Local Economic Development	Create temporary work opportunities in terms of EPWP by 30 June 2020	Number of temporary work opportunities created	All	Director: Development and Community	428	Number	490	100	100	100	190
53	Development and Community Services	Good Governance and Public Participation	To provide democratic, responsive and accountable government for the local communities	Good Governance	Review the Spatial Development Framework(SDF) and submit to Council by 30 November 2019	SDF reviewed and submitted to Council	All	Director: Development and Community	1	Number	1	0	1	0	0
54	Development and Community Services	Local Economic Development	Create an enabling environment in order to maintain existing business and attract new investments into the TWK area	Local Economic Development	Review the LED Strategy and submit to Council by 30 May 2020	LED Strategy reviewed and submitted to Council	All	Director: Development and Community	1	Number	1	0	0	0	1
55	Development and Community Services	Municipal Transformation and Institutional Development	To ensure a healthy and productive workforce by creating a conducive working environment	Institutional Development	Limit quarterly vacancy rate to less than 15% of funded posts ((Number of funded posts vacant / number of funded posts) x100)	% quarterly vacancy rate	All	Director: Development and Community	15%	Percentage	15	15	15	15	15
56	Development and Community Services	Good Governance and Public Participation	To ensure a healthy and productive workforce by creating a conducive working environment	Institutional Development	Review the Organisational Structure and submit to Council by 30 June 2020	Organisational Structure reviewed and submitted to Council	All	Director: Development and Community	1	Number	1	0	0	0	1



### Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Line Item	Department	Programme	IPF Chapter	Municipal KPI	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
57	Technical Services and Planning	Basic Service Delivery	Ensure provision of sustainable and integrated Human Settlements through accelerating affordable Housing Projects	Basic Service Delivery	Construct 100 top structures for Grabouw Rooi Dakke by 30 June 2020	Number of top structures constructed Grabouw Rooi Dakke	10;11;12;13;14	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Number	100	0	0	0	100
58	Technical Services and Planning	Basic Service Delivery	Ensure provision of sustainable and integrated Human Settlements through accelerating affordable Housing Projects	Basic Service Delivery	Construct 25 top structures for Grabouw Hillside by 30 June 2020	Number of top structures constructed Grabouw Hillside	10;11;12;13;14	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Number	25	0	0	0	25
59	Technical Services and Planning	Basic Service Delivery	Upgrading of informal Settlements and Prioritising the most needy in housing allocation	Basic Service Delivery	Construct 85 top structures for Riversonderend by 30 June 2020	Number of top structures constructed Riversonderend	1	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Number	85	0	0	0	85
60	Technical Services and Planning	Basic Service Delivery	Ensure provision of sustainable and integrated Human Settlements through	Basic Service Delivery	Spend 95% of the operational budget allocated for the Grabouw Rooi Dakke extension (Provincial project) by 30 June 2020	% budget spent	10;11;12;13;14	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Percentage	95	5	15	55	95

### Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Asset	Function	Minister/PA	ICP Objective	Municipal KPI	KPI Name	Unit of Measurement	Ward	KPI Owner	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
			accelerating affordable Housing Projects		(Amount actually spent on the project/ Amount budgeted for the project)x100										
61	Technical Services and Planning	Basic Service Delivery	Ensure provision of sustainable and integrated Human Settlements through accelerating affordable Housing Projects	Basic Service Delivery	Spend 95% of the capital budget allocated for the extension of Grabouw Rooi Dakke, irak by 30 June 2020 [(Amount actually spent on the project/ Amount budgeted for the project)x100]	% budget spent	10;11;12;13;14	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Percentage	95	5	15	65	95
62	Technical Services and Planning	Basic Service Delivery	Ensure provision of sustainable and integrated Human Settlements through accelerating affordable Housing Projects	Basic Service Delivery	Spend 95% of the capital budget allocated for the Grabouw Water Works, Beverly Hills by 30 June 2020 [(Amount actually spent on the project/ Amount budgeted for the project)x100]	% budget spent	10;11;12;13;14	Director: Technical Services and Planning	New performance indicator for 2019/20. No comparative audited results available	Percentage	95	5	15	55	95
63	Technical Services and Planning	Basic Service Delivery	Ensure provision of sustainable and integrated Human Settlements through accelerating	Basic Service Delivery	Transfer subsidised houses successfully by 30 June 2020	Number of subsidised houses transferred	All	Director: Technical Services and Planning	500	Number	600	100	200	100	200



### Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Int	Directorate (R)	Business Unit (R)	Strategic Outcome (R)	Medium Term Objective (R)	Initiatives (R)	Level of Management	Ward (R)	Resources (R)	Baseline	Target Type (R)	Annual Target	Q1	Q2	Q3	Q4
			affordable Housing Projects												
64	Technical Services and Planning	Basic Service Delivery	Ensure provision of sustainable and integrated Human Settlements through accelerating affordable Housing Projects	Basic Service Delivery	Complete 350 serviced sites as per approved business plan by 30 June 2020	Number of serviced sites completed	All	Director, Technical Services and Planning	230	Number	\$50	50	100	100	100
65	Technical Services and Planning	Basic Service Delivery	Upgrading of Informal Settlements and Prioritising the most needy in housing allocation	Basic Service Delivery	Provide informal settlements with interim services by 31 March 2020	Number of informal settlements provided with interim services	All	Director, Technical Services and Planning	3	Number	3	0	2	1	0
66	Office of the Municipal Manager	Good Governance and Public Participation	To provide democratic, responsive and accountable government for the local communities	Good Governance	Submit the final IDP to Council by 30 May 2020	IDP submitted to Council	All	Municipal Manager	1	Number	1	0	0	0	1

### Top Layer Service Delivery and Budget Implementation Plan for the 2019/20 financial year

Assign	Departmental [R]	National SPP [R]	DP Objective [R]	Municipal KPI [R]	KPI Name [R]	Output/ Measurement	Value [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target		Q1	Q2	Q3	Q4
67	Office of the Municipal Manager	Good Governance and Public Participation	To provide democratic, responsive and accountable government for the local communities	Good Governance	Submit the Draft Annual Report to Council by 31 January 2020	Draft Annual Report submitted to Council	All	Municipal Manager	1	Number	1		0	0	1	0
68	Financial Services	Municipal Financial Viability and Management	To provide democratic, responsive and accountable government for the local communities	Good Governance	Submit the final annual budget to Council by 30 May 2020	Final budget submitted to Council	All	Director: Financial Services	1	Number	1		0	0	0	1
69	Financial Services	Good Governance and Public Participation	To provide democratic, responsive and accountable government for the local communities	Good Governance	Submit the Annual Financial Statements to the Auditor General (AG) by 31 August 2019	Annual Financial Statements submitted to the AG	All	Director: Financial Services	1	Number	1		1	0	0	0

### Capital Budget for the 2019/20 financial year

Project	Function (M)	Project Name (M)	Funding source (M)	Planned Start Date (M)	Planned Completion Date (M)	Period (M)	July 2019	August 2019	September 2019	October 2019	November 2019	December 2019	January 2020	February 2020	March 2020	April 2020	May 2020	June 2020	Total
RRR/Performance Management/JPAC Support	Finance and Administration [Core function] - Administrative and Corporate Support	Machinery & Equipment	Capital Out or Revenue	2019/07/01	2020/06/30	12/3; 4/5/6; 7/8/9; 10/11; 12/13; 14	311	3832	767	813	636	3007	311	1263	1394	1806	1456	4283	20001.00
RRR/Performance Management/JPAC Support	Finance and Administration [Core function] - Administrative and Corporate Support	Furniture & Office Equipment	Capital Out or Revenue	2019/07/01	2020/06/30	12/3; 4/5/6; 7/8/9; 10/11; 12/13; 14	700	8622	1726	1828	1430	6766	700	2837	3137	4293	3276	9635	45000.00
Administration/Public Participation/Secretariat/Council Support/Records Management	Finance and Administration [Core function] - Administrative and Corporate Support	Furniture & Office Equipment	Capital Out or Revenue	2019/07/01	2020/06/30	12/3; 4/5/6; 7/8/9; 10/11; 12/13; 14	507	6246	1251	1324	1036	4901	507	2082	2273	3110	2373	6980	32600.00
Fleet Management	Finance and Administration [Core function] - Fleet Management	Upgrade of Fleet	Loans	2019/07/01	2020/06/30	3/4	112035	1379480	276224	282480	226300	1082483	112035	461071	501916	685072	524104	1541520	7200000.00
Environmental Disaster Management	Finance and Administration [Core function] - Administrative and Corporate Support	Machinery & Equipment	Capital Out or Revenue	2019/07/01	2020/06/30	3/4	724	8919	1786	1891	1479	6888	724	2887	3245	4441	3303	9967	46550.00
Wardship Town Office	Finance and Administration [Core function] - Administrative and Corporate Support	Machinery & Equipment	Capital Out or Revenue	2019/07/01	2020/06/30	5/6	4783	59011	11816	12512	9763	46307	4793	19762	21473	29383	22420	65842	308000.00
Wardship Town Office	Finance and Administration [Core function] - Administrative and Corporate Support	Machinery & Equipment	Capital Out or Revenue	2019/07/01	2020/06/30	5/6	202	2491	489	528	413	1955	202	834	906	1240	946	2784	13000.00

### Capital Budget for the 2019/20 financial year

Site (Municipality)	Function (R)	Project name (R)	Function code (R)	Present Cost Date (R)	Planned Completion Date (R)	Work (R)	July 2019	August 2019	September 2019	October 2019	November 2019	December 2019	January 2020	February 2020	March 2020	April 2020	May 2020	June 2020	Total
Villiersdorp Town Office	Finance and Administration [Core function] - Administrative and Corporate Support	Machinery & Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	56	86	1054	211	223	175	827	86	353	383	525	400	1177	5500.00
Villiersdorp Town Office	Finance and Administration [Core function] - Administrative and Corporate Support	Furniture & Office Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	56	117	1437	288	305	236	1128	117	481	623	715	546	1805	7500.00
Villiersdorp Town Office	Finance and Administration [Core function] - Administrative and Corporate Support	Computer Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	56	109	1341	269	284	222	1052	109	449	463	663	510	1459	7000.00
Riversdorp Town Office	Finance and Administration [Core function] - Administrative and Corporate Support	Furniture & Office Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	1	358	4407	632	934	731	3458	358	1476	1804	2194	1674	4924	23000.00
Riversdorp Town Office	Finance and Administration [Core function] - Administrative and Corporate Support	Machinery & Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	1	3517	43300	8670	9181	7182	33978	3517	14501	15756	21560	16451	48387	226000.00
Riversdorp Town Office	Finance and Administration [Core function] - Administrative and Corporate Support	Machinery & Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	1	487	5748	1151	1219	953	4510	487	1925	2092	2862	2184	6422	30000.00
Greyton & Genadendal Town Office	Finance and Administration [Core function] - Administrative and Corporate Support	Furniture & Office Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	2	132	1629	326	345	270	1278	132	545	583	811	618	1820	8500.00

### Capital Budget for the 2019/20 financial year

Site / Location [A]	Function [B]	Project name [C]	Funding source [D]	Planned Start Date [E]	Planned Completion Date [F]	Year [G]	July 2019	August 2019	September 2019	October 2019	November 2019	December 2019	January 2020	February 2020	March 2020	April 2020	May 2020	June 2020	Total
Maydon & Penadendal own Office	Finance and Administration (Core function) - Administrative and Corporate Support	Machinery & Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	2	4715	58053	11624	12308	8629	45555	4715	19441	21125	28906	22058	64872	303000.00
Maydon Town Office	Finance and Administration (Core function) - Administrative and Corporate Support	Machinery & Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	3,4	2645	32571	6522	6906	5402	25559	2645	10908	11852	16218	12375	36397	170000.00
Maydon Town Office	Finance and Administration (Core function) - Administrative and Corporate Support	Machinery & Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	3,4	233	2874	575	609	477	2255	233	962	1046	1431	1092	3213	15000.00
Labourer own Office	Finance and Administration (Core function) - Administrative and Corporate Support	Machinery & Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	8,10,11,12,13,14	1887	22981	4804	4875	3813	18042	1887	7700	8363	11448	8735	25682	120000.00
Labourer own Office	Finance and Administration (Core function) - Administrative and Corporate Support	Machinery & Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	8,10,11,12,13,14	2848	35082	7021	7434	5815	27513	2848	11742	12759	17458	13321	39179	183000.00
Labourer own Office	Finance and Administration (Core function) - Administrative and Corporate Support	Furniture & Office Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	8,10,11,12,13,14	545	6706	1343	1422	1112	5262	543	2246	2440	3339	2548	7492	35000.00

## Capital Budget for the 2019/20 financial year

SID - Organisation (A)	Function (B)	Project/Item (C)	Funding Source (D)	Planned Start Date (E)	Planned Completion Date (F)	Work (G)	July 2019	August 2019	September 2019	October 2019	November 2019	December 2019	January 2020	February 2020	March 2020	April 2020	May 2020	June 2020	Total
Municipal Manager	Executive and Council (Core function) - Municipal Manager, Town Secretary and Chief Executive	Computer Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	123; 456; 789; 1011; 1213; 14	34	671	134	142	111	526	64	225	244	334	255	750	3500.00
Director: Financial Services	Finance and Administration (Core function) - Finance	Machinery & Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	123; 456; 789; 1011; 1213; 14	2272	27973	5801	5931	4640	21951	2272	9363	10179	13928	10628	31257	148000.00
ICT	Finance and Administration (Core function) - Information Technology	Computer Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	3,4	19853	241984	48454	51308	40135	188637	19693	81037	63055	120469	91937	270408	1263000.00
ICT	Finance and Administration (Core function) - Information Technology	Computer Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	3,4	7858	96755	18374	20515	18048	75925	7858	32402	35208	48178	36760	108121	505000.00
ICT	Finance and Administration (Core function) - Information Technology	Furniture & Office Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	3,4	156	1918	384	406	318	1503	156	642	637	954	728	2140	10000.00
Property Management	Finance and Administration (Core function) - Property Services	Construction of new Public Toilets in CBD	Own funds	2019/07/01	2020/06/30	1	3112	38319	7673	8125	6356	30089	3112	12833	13944	19080	14558	42819	200000.00
Administration/ Public Participation/ Secretariat/ Council Support/ Records Management	Finance and Administration (Core function) - Administrative and Corporate Support	Furniture & Office Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	123; 456; 789; 1011; 1213; 14	249	3068	614	650	608	2408	249	1027	1116	1528	1165	3424	16000.00

### Capital Budget for the 2019/20 financial year

Sub-Function (S)	Function (F)	Programme (P)	Function Code (FC)	Planned Start Date (PSD)	Planned Completion Date (PCD)	Ward (W)	July 2019	August 2019	September 2019	October 2019	November 2019	December 2019	January 2020	February 2020	March 2020	April 2020	May 2020	June 2020	Total
Administration/ Public Participation/ Secretariat/ Council support/ records management	Finance and Administration (Core function) - Administrative and Corporate Support	Computer Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	123; 456; 789; 1011; 1213; 14	467	5748	1151	1219	953	4510	467	1925	2092	2862	2154	6422	30000.00
Administration/ Public Participation/ Secretariat/ Council support/ records management	Finance and Administration (Core function) - Administrative and Corporate Support	Computer Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	123; 456; 789; 1011; 1213; 14	545	6706	1343	1422	1112	5262	545	2246	2440	3339	2546	7492	35000.00
Housing/ Infrastructure/ Transport/ Water/ Sanitation/ Social Services/ Stakeholder Relations/Social Development	Community and Social Services (Non-core Function) - Libraries and Archives	Furniture & Office Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	1	1011	12154	2494	2641	2066	9773	1011	4171	4532	6201	4731	13915	65000.00
Housing/ Infrastructure/ Transport/ Water/ Sanitation/ Social Services/ Stakeholder Relations/Social Development	Community and Social Services (Non-core Function) - Libraries and Archives	Furniture & Office Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	8;10;11;12;13;14	1323	16266	3261	3453	2701	12779	1323	5454	5926	6109	6187	16196	85000.00
Urban Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Grabsouw Hillside 348	Housing Grant	2019/07/01	2020/06/30	8;10;11;12;13;14	15560	191594	38364	40624	31778	150346	15560	64163	66719	95399	72792	214101	1000000.00
Urban Settlements	Housing (Non-core Function) - Housing	Capital - Grabsouw Hillside 348 (Sanitation)	Housing Grant	2019/07/01	2020/06/30	8;10;11;12;13;14	15560	191594	38364	40624	31778	150346	15560	64163	63719	95399	72792	214101	1000000.00
Urban Settlements	Housing (Non-core Function) - Housing	Capital - Grabsouw Hillside 348 (Roads)	Housing Grant	2019/07/01	2020/06/30	8;10;11;12;13;14	15560	191594	38364	40624	31778	150346	15560	64163	63719	95399	72792	214101	1000000.00



## Capital Budget for the 2019/20 financial year

Sub-Category (A)	Function (B)	Project Name (C)	Funding Source (D)	Project Start Date (E)	Project Completion Date (F)	Work (G)	Aug 2019	Sept 2019	October 2019	Nov 2019	Dec 2019	Jan 2020	Feb 2020	March 2020	April 2020	May 2020	June 2020	Total	
Human Settlements	Housing (Non-core Function) - Housing	Capital - Grabouw Hillside Civils (Stormwater)	Housing Grant	2019/07/01	2020/06/30	8,10,1 1,12,1 3,14	15560	191994	38354	40624	31776	160346	15780	64163	69719	95369	72792	214101	1000000.00
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Grabouw Roodkluis Exten (4300)	Housing Grant	2019/07/01	2020/06/30	8,10,1 1,12,1 3,14	3890	47899	9591	10156	7944	37587	3890	16041	17430	23850	18198	53524	250000.00
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Grabouw Roodkluis Exten (4300)	Housing Grant	2019/07/01	2020/06/30	8,10,1 1,12,1 3,14	3890	47899	9591	10156	7944	37587	3890	16041	17430	23850	18198	53524	250000.00
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Grabouw Roodkluis Exten (4300)	Housing Grant	2019/07/01	2020/06/30	8,10,1 1,12,1 3,14	3890	47899	9591	10156	7944	37587	3890	16041	17430	23850	18198	53524	250000.00
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Grabouw Roodkluis Exten (4300)	Housing Grant	2019/07/01	2020/06/30	8,10,1 1,12,1 3,14	3890	47899	9591	10156	7944	37587	3890	16041	17430	23850	18198	53524	250000.00
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Grabouw Strydomskloof - Water	Housing Grant	2019/07/01	2020/06/30	8,10,1 1,12,1 3,14	7780	95797	19182	20312	15639	75173	7780	32081	34859	47699	36396	107052	500000.00
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Grabouw Strydomskloof - Sanitation	Housing Grant	2019/07/01	2020/06/30	8,10,1 1,12,1 3,14	7780	95797	19182	20312	15639	75173	7780	32081	34859	47699	36396	107052	500000.00
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Grabouw Strydomskloof - Roads	Housing Grant	2019/07/01	2020/06/30	8,10,1 1,12,1 3,14	7780	95797	19182	20312	15639	75173	7780	32081	34859	47699	36396	107052	500000.00
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Grabouw Strydomskloof - Stormwater	Housing Grant	2019/07/01	2020/06/30	8,10,1 1,12,1 3,14	7780	95797	19182	20312	15639	75173	7780	32081	34859	47699	36396	107052	500000.00



## Capital Budget for the 2019/20 financial year

Sub-Function (I)	Function (II)	Project Name (III)	Funding Source (IV)	Project Start Date (V)	Planned Completion Date (VI)	Area (m²) (VII)	July 2019	August 2019	September 2019	October 2019	November 2019	December 2019	January 2020	February 2020	March 2020	April 2020	May 2020	June 2020	Total
human settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Grabouw Waterworks - Beverly Hills - Water	Housing Grant	2019/07/01	2020/06/30	8;10;11;12;13;14	29176	359240	71933	76103	59583	281899	29176	120305	130723	176373	136485	401438	1875000.00
human settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Grabouw Waterworks - Beverly Hills - Sanitation	Housing Grant	2019/07/01	2020/06/30	8;10;11;12;13;14	29176	359240	71933	76103	59583	281899	29176	120305	130723	176373	136485	401438	1875000.00
human settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Grabouw Waterworks - Beverly Hills - Roads	Housing Grant	2019/07/01	2020/06/30	8;10;11;12;13;14	29176	359240	71933	76103	59583	281899	29176	120305	130723	176673	136485	401438	1875000.00
human settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Grabouw Waterworks - Beverly Hills - Stormwater	Housing Grant	2019/07/01	2020/06/30	8;10;11;12;13;14	29176	359240	71933	76103	59583	281899	29176	120305	130723	176373	136485	401438	1875000.00
human settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Botrivier Beaumont Land acquisition	Housing Grant	2019/07/01	2020/06/30	7	31121	383189	76729	81247	63556	300693	31121	128325	139438	180798	145584	428199	2000000.00
human settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing: Riversonderend 72 Sites - Water	Housing Grant	2019/07/01	2020/06/30	1	11670	143696	28773	30468	23833	112760	11670	48122	52289	71549	54584	160576	750000.00
human settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing: Riversonderend 72 Sites - Sanitation	Housing Grant	2019/07/01	2020/06/30	1	11670	143696	28773	30468	23833	112760	11670	48122	52289	71549	54584	160576	750000.00
human settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing: Riversonderend 72 Sites - Roads	Housing Grant	2019/07/01	2020/06/30	1	11670	143696	28773	30463	23833	112760	11670	48122	52289	71549	54584	160576	750000.00
human settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing: Riversonderend 72 Sites - Stormwater	Housing Grant	2019/07/01	2020/06/30	1	11670	143696	28773	30468	23833	112760	11670	48122	52289	71549	54584	160576	750000.00

## Capital Budget for the 2019/20 financial year

Sub-Function (H)	Function (H)	Project Name (H)	Funding Source (H)	Planned Start Date (H)	Planned Completion Date (H)	Unit (H)	July 2019	August 2019	September 2019	October 2019	November 2019	December 2019	January 2020	February 2020	March 2020	Apr 2020	May 2020	June 2020	Total
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Villiersdorp Drifby Farm - Water	Housing Grant	2019/07/01	2020/06/30	5.6	7780	95797	19182	20312	15639	75173	7780	32081	34859	47619	36396	107052	500000.00
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Villiersdorp Drifby Farm Sanitation	Housing Grant	2019/07/01	2020/06/30	5.6	7780	95797	19182	20312	15639	75173	7780	32081	34859	47698	36396	107052	500000.00
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Villiersdorp Drifby Farm - Roads	Housing Grant	2019/07/01	2020/06/30	5.6	7780	95797	19182	20312	15639	75173	7780	32081	34859	47657	36396	107052	500000.00
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Villiersdorp Drifby Farm Stormwater	Housing Grant	2019/07/01	2020/06/30	5.6	7780	95797	19182	20312	15639	75173	7780	32081	34859	47671	36396	107052	500000.00
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Grabouw Rooiwalke Exten Iraq - Water	Housing Grant	2019/07/01	2020/06/30	8,10,1 1,12,1 3,14	61386	755840	151348	160280	125364	583116	61386	253122	275041	376349	287165	844623	3945000.00
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Grabouw Rooiwalke Exten Iraq - Sanitation	Housing Grant	2019/07/01	2020/06/30	8,10,1 1,12,1 3,14	61386	755840	151348	160280	125364	583116	61386	253122	275041	376349	287165	844623	3945000.00
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Grabouw Rooiwalke Exten Iraq - Roads	Housing Grant	2019/07/01	2020/06/30	8,10,1 1,12,1 3,14	61386	755840	151348	160280	125364	583116	61386	253122	275041	376349	287165	844623	3945000.00
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Grabouw Rooiwalke Exten Iraq - Stormwater	Housing Grant	2019/07/01	2020/06/30	8,10,1 1,12,1 3,14	61386	755840	151348	160280	125364	583116	61386	253122	275041	376349	287165	844623	3945000.00
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Caledon Riemvasmaak Planning	Housing Grant	2019/07/01	2020/06/30	3,4	15560	191584	38384	40824	31778	150348	15560	64163	69719	95399	72782	214101	1000000.00

## Capital Budget for the 2019/20 financial year

Category	Function (F)	Programme (P)	Funding Source (FS)	Project Start Date (PSD)	Project Completion Date (PCD)	Ward (W)	July 2019	August 2019	September 2019	October 2019	November 2019	December 2019	January 2020	February 2020	March 2020	April 2020	May 2020	June 2020	Total
Human Settlements	Housing (Non-core Function) - Housing	Capital - Low Cost Housing Project: Greyton Eff 595 Planning	Housing Grant	2019/07/01	2020/06/30	3,4	6520	80278	16075	17021	13315	62895	6520	26634	29212	39872	30500	63708	419000.00
Public Safety	Road Transport (Non-core Function) - Road and Traffic Regulation	Machinery & Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	1,2,3, 4,5,6; 7,8,9; 10,11; 12,13; 14	4513	55562	11126	11761	9216	43600	4513	18607	20218	27636	21110	62063	290900.00
Public Safety	Road Transport (Non-core Function) - Road and Traffic Regulation	Furniture & Office Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	1,2,3, 4,5,6; 7,8,9; 10,11; 12,13; 14	389	4790	950	1016	784	3759	389	1604	1743	2385	1820	5732	25000.00
Public Safety	Road Transport (Non-core Function) - Road and Traffic Regulation	Furniture & Office Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	1,2,3, 4,5,6; 7,8,9; 10,11; 12,13; 14	31	363	77	81	64	301	31	128	138	181	148	428	2000.00
Public Safety	Road Transport (Non-core Function) - Road and Traffic Regulation	Computer Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	3,4	54	671	134	142	111	526	54	225	244	324	255	750	3500.00
Recreation/Sport/Resource/Culture/Arts/Heritage/Trade/Religion/Social Development	Sport and Recreation (Non-core Function) - Recreational Facilities	Capital - Mountain bike trails	Development of Sport Recreation facilities	2019/07/01	2020/06/30	2	3112	38319	7673	8125	6356	30069	3112	12833	13844	19080	14558	42819	200000.00
Recreation/Sport/Resource/Culture/Arts/Heritage/Trade/Religion/Social Development	Sport and Recreation (Non-core Function) - Recreational Facilities	Capital - Bicycle pump track	Development of Sport Recreation facilities	2019/07/01	2020/06/30	2	311	3832	767	812	636	3007	311	1283	1394	1908	1456	4283	20000.00

### Capital Budget for the 2019/20 financial year

Proj. Description [R]	Function [R]	Project name [R]	Capital source [R]	Project Start Date [R]	Planned Completion Date [R]	Weight [R]	July 2019	August 2019	September 2019	October 2019	November 2019	December 2019	January 2020	February 2020	March 2020	April 2020	May 2020	June 2020	Total
Thursong /Sport/ Resource/ Centre/ Libraries/State holder Relations/Social Development	Sport and Recreation [Core function] Sports Grounds and Stadiums	Capital - Upgrade Denekekruln (Soccer Field) Sport ground	Own funds	2019/07/01	2020/06/30	3,4	6224	76638	15346	16249	12711	60139	6224	25685	27683	38160	29117	85639	400000.00
Thursong /Sport/ Resource/ Centre/ Libraries/State holder Relations/Social Development	Sport and Recreation [Core function] - Sports Grounds and Stadiums	Capital - Pineview Rugby Field	Own funds	2019/07/01	2020/06/30	8,10,11,12,13,14	3112	38319	7673	8125	6356	30069	3112	12833	13944	19080	14558	42619	200000.00
Waste Management	Waste Management [Core function] - Solid Waste Disposal (Landfill Sites)	Waste drop off	MIG COR	2019/07/01	2020/06/30	2	5412	66542	13344	14130	11053	52294	5412	22317	24250	33182	25319	74471.09	347826.00
Waste Management	Waste Management [Core function] - Solid Waste Disposal (Landfill Sites)	Waste Transfer Station	MIG	2019/07/01	2020/06/30	3,4	49031	603718	120637	128006	100132	473744	48031	282178	218635	300604	226369	674632.39	3151017.00
Waste Management	Waste Management [Core function] - Solid Waste Disposal (Landfill Sites)	Waste Transfer Station	LOANS	2019/07/01	2020/06/30	3,5	40841	504089	100940	106384	83610	385572	40841	168817	183435	251002	181522	563310.04	2631673.00
Waste Management	Waste Management [Core function] - Solid Waste Disposal (Landfill Sites)	Waste Drop-off station	MIG	2019/07/01	2020/06/30	1	55352	681547	136471	144508	113041	534817	55352	228242	248006	339356	258939	781804	3557235.00
Waste Management	Waste Management [Core function] - Solid Waste Disposal (Landfill Sites)	Capital - Transfer Station	Loans Roll-Over	2019/07/01	2020/06/30	3,4	21297	262233	52509	55601	43494	205777	21297	87819	95423	130571	99630	253037	1363638.00

## Capital Budget for the 2019/20 financial year

Category	Function (F)	Project name (P)	Funding source (FS)	Planned Start Date (S)	Planned Completion Date (C)	Unit (U)	Jan 2019	Apr 2019	Sept 2019	Oct 2019	Nov 2019	Dec 2019	Jan 2020	Feb 2020	Mar 2020	Apr 2020	May 2020	Jun 2020	Total
Water and Sewerage bulk infrastructure	Waste Water Management (Core function) - Sewerage	IDP Public Toilets	Own funds	2019/07/01	2020/06/30	2	4653	57478	11509	12157	9533	45104	4668	19249	20816	28620	21838	64230	300000.00
Water and Sewerage bulk infrastructure	Waste Water Management (Core function) - Sewerage	Roadside Storm water	MIG	2019/07/01	2020/06/30	8;10;1 1;12;1 3;14	25167	305383	62050	65704	51387	243167	25167	103776	112763	154297	117733	346285.3	1617391.00
Water and Sewerage bulk infrastructure	Waste Water Management (Core function) - Sewerage	Roadside Storm water	MIG COR	2019/07/01	2020/06/30	8;10;1 1;12;1 3;14	15425	129828	38031	40270	31502	149039	15425	63605	63113	94569	72159	212238.35	991304.00
Water and Sewerage bulk infrastructure	Waste Water Management (Core function) - Sewerage	Bulk outfall sewer	MIG	2019/07/01	2020/06/30	3;4	21635	270704	54205	57387	44899	212425	21965	90656	98506	134789	102848	302502.52	1412501.00
Water and Sewerage bulk infrastructure	Waste Water Management (Core function) - Sewerage	Bulk outfall sewer	CRR	2019/07/01	2020/06/30	3;4	4472	55068	11027	11676	9134	43212	4472	18441	20038	27419	20822	61536.39	287417.00
Water and Sewerage bulk infrastructure	Waste Water Management (Core function) - Sewerage	Bulk outfall sewer	LOANS	2019/07/01	2020/06/30	3;4	43639	537322	107582	113928	89120	421643	43639	179843	195525	267544	204144	600437.52	2804476.00
Water and Sewerage bulk infrastructure	Waste Water Management (Core function) - Sewerage	Capital - Bulk Sewer	Loans	2019/07/01	2020/06/30	7	62920	846310	169924	179930	140750	665914	68920	284189	308799	422541	322411	948292	4428200.00
Water and Sewerage bulk infrastructure	Waste Water Management (Core function) - Sewerage	Upgrading of Sewer Network	Loans Roll-Over	2019/07/01	2020/06/30	3;4	27304	336196	67319	71283	56761	263817	27304	112588	122338	167399	127730	375690	1754726.00
Water and Sewerage bulk infrastructure	Waste Water Management (Core function) - Sewerage	Bulk Sewer Destiny Villersdorp	Capital Out of Revenue	2019/07/01	2020/06/30	7	124496.6087	1532873.609	306868.913	324847.3478	254114.5652	1202774.913	124496.6087	513332.9565	557807.5652	783170.6522	582310.3043	1713005.957	7999992.00

### Capital Budget for the 2019/20 financial year

Sub-Function (R)	Function (R)	Project name (R)	Funding source (R)	Planned Start Date (R)	Planned Completion Date (R)	Work (R)	July 2019	August 2019	September 2019	October 2019	November 2019	December 2019	January 2020	February 2020	March 2020	April 2020	May 2020	June 2020	Total
Water and Sewerage Sub-Infrastructure	Waste Water Management (Core function) - Waste Water Treatment	Waste water treatment works	Loans	2019/07/01	2020/06/30	7	5399	66482	13312	14006	11027	52189	5399	22264	24182	33103	25258	74291.17	348992.00
Water and Sewerage Sub-Infrastructure	Waste Water Management (Core function) - Waste Water Treatment	WWTW upgrade	MIG COR	2019/07/01	2020/06/30	2	157227	185824	387645	410472	321092	1519141	157227	848318	704459	963938	735512	2163325.87	10104260.00
Water and Sewerage Sub-Infrastructure	Waste Water Management (Core function) - Waste Water Treatment	WWTW upgrade	MIG	2019/07/01	2020/06/30	3,4	50729	624816	125072	132437	103599	490144	50729	209177	227291	311010	237310	697886.61	3260102.00
Civil Services	Road Transport (Core function) - Roads	roads & SW upgrade	LOANS	2019/07/01	2020/06/30	3,4	12178	149944	30024	31782	24870	117662	12178	50214	54563	74880	56963	167555.7	782608.00
Civil Services	Road Transport (Core function) - Roads	roads & SW upgrade	MIG	2019/07/01	2020/06/30	7	6118	13962	20016	21195	16580	78442	6118	33476	36375	49773	37979	111705.15	521738.00
Civil Services	Road Transport (Core function) - Roads	Upgrade Dine Street	MIG COR	2019/07/01	2020/06/30	7	6701	82506	16521	17494	13684	84743	6701	27830	30023	41081	31346	92156.96	430626.00
Civil Services	Road Transport (Core function) - Roads	Upgrade Dine Street	MIG	2019/07/01	2020/06/30	1	3447	42447	8500	9000	7040	33306	3447	14215	15446	21135	16127	47433.96	221546.00
Civil Services	Road Transport (Core function) - Roads	Beverly hills: reinstatement of Bos Street road surface	MIG COR	2019/07/01	2020/06/30	1	7780	95797	19182	20312	15629	75173	7780	32081	34859	47673	36396	107052	500000.00
Civil Services	Road Transport (Core function) - Roads	Upgrading of Streets - Grabouw	Loans	2019/07/01	2020/06/30	8,10;1 1,12;1 3,14	16587	204240	100237	43305	33875	180269	16587	68387	74320	101635	77586	228232	1063000.00
Civil Services	Road Transport (Core function) - Roads	Upgrading of Streets - Wiersonderend	Capital Out of Revenue	2019/07/01	2020/06/30	1	31456	387321	77556	82123	84241	363935	31456	129709	140041	192855	147154	432820	2021667.00
Civil Services	Road Transport (Core function) - Roads	Grabouw Pick up and Drop off zone	Capital Out of Revenue	2019/07/01	2020/06/30	8,10;1 1,12;1 3,14	67061	825963	165365	175128	138534	646143	67061	276805	309558	411265	313807	822984	4310998.00



## Capital Budget for the 2019/20 financial year

Function (R)	Function (R)	Project Name (R)	Funding Source (R)	Planned Start Date (R)	Planned Completion Date (R)	WPR (R)	July 2019	August 2019	September 2019	October 2019	November 2019	December 2019	January 2020	February 2020	March 2020	April 2020	May 2020	June 2020	Total
Director Technical Services and Planning	Road Transport (Non-core Function) - Road and Traffic Regulation	Grabouw traffic Department	SANRAL Roll-Over	2019/07/01	2020/06/30	8:10:1 1:12:1 3:14	101803	1253483	250997	265777	207904	533630	101803	419780	458130	624141	476237	1400732	6542427.00
Water and sewerage bulk infrastructure	Water Management (Core function) - Water Distribution	Water Pipe replacement	Capital Out of Revenue Roll-Over	2019/07/01	2020/06/30	8:10:1 1:12:1 3:14	8224	78638	15346	16249	12711	60139	8224	25965	27803	38160	28117	85639	406000.00
Water and sewerage bulk infrastructure	Water Management (Core function) - Water Distribution	Water Meters - Replacement	Own funds	2019/07/01	2020/06/30	2	46631	574783	115083	121871	95333	451039	46681	192403	209156	286197	218376	842302	3000000.00
Water and sewerage bulk infrastructure	Water Management (Core function) - Water Distribution	Bulk water upgrade phase 2	Loans	2019/07/01	2020/06/30	3,4	6785	83302	16680	17862	13616	65363	6765	27897	30313	41478	31649	93067.61	434762.00
Water and sewerage bulk infrastructure	Water Management (Core function) - Water Distribution	Basement low cost housing bulk services	MIG / MIG COR	2019/07/01	2020/06/30	3,4	1400	17244	3453	3656	2860	13531	1400	5775	6275	8586	6551	19289	90000.00
Water and sewerage bulk infrastructure	Water Management (Core function) - Water Distribution	Grabouw bulk water	Loans	2019/07/01	2020/06/30	8:10:1 1:12:1 3:14	8556	105377	21100	22343	17478	82690	8556	35203	38345	62469	40036	117757	550000.00
Water and sewerage bulk infrastructure	Water Management (Core function) - Water Distribution	Pipe Replacement	Loans	2019/07/01	2020/06/30	8:10:1 1:12:1 3:14	12448	153276	30892	32463	25422	120277	12448	51330	55775	76319	58234	171280	800000.00
Water and sewerage bulk infrastructure	Water Management (Core function) - Water Distribution	Pipe Replacement	Capital Out of Revenue	2019/07/01	2020/06/30	8:10:1 1:12:1 3:14	14490	178412	35725	37828	28591	140002	14490	59748	64922	88335	67784	189367	931195.00
Water and sewerage bulk infrastructure	Water Management (Core function) - Water Treatment	WTW upgrade	Capital Out of Revenue	2019/07/01	2020/06/30	3,4	6785	83302	16680	17862	13816	65368	6765	27897	30313	41478	31649	93067.61	434762.00

## Capital Budget for the 2019/20 financial year

Sub-Department (M)	Function (M)	Project name (M)	Category (M)	Planned Start Date (M)	Planned Completion Date (M)	Work (M)	July 2019	August 2019	September 2019	October 2019	November 2019	December 2019	January 2020	February 2020	March 2020	April 2020	May 2020	June 2020	Total
Water and Sewerage Bulk Infrastructure	Water Management (Core function) - Water Treatment	Bulk water upgrade (incl WTW)	MIG	2019/07/01	2020/06/30	5,6,9	8331	102575	20538	21749	17013	80491	8331	34351	37326	51074	38971	114822.04	535373.00
Electricity	Electricity (Core function) - Electricity	Highmast lighting	MIG	2019/07/01	2020/06/30	1	10148	124953	25020	26494	20725	96052	10148	41845	45489	62217	47473	139629.91	652173.00
Electricity	Electricity (Core function) - Electricity	Replace Pole Mounted transformer Utlg SS K1	MIG COR	2019/07/01	2020/06/30	3,4	8978	110550	22136	23440	18336	86760	8978	37022	40226	55045	42001	123536	577000.00
Electricity	Electricity (Core function) - Electricity	Destiny Infrastructure	LOANS	2019/07/01	2020/06/30	3,4	10177	125303	26090	26963	20783	96326	10177	41962	45596	62391	47606	140021	654000.00
Electricity	Electricity (Core function) - Electricity	Destiny Infrastructure	NEP COR	2019/07/01	2020/06/30	5,6,9	67921	836310	167461	177322	138710	656262	67921	280670	304323	416416	317736	634546	4365000.00
Electricity	Electricity (Core function) - Electricity	Ringwood Ven Schalkwyk Street Phase 2	NEP	2019/07/01	2020/06/30	5,6,9	50571	622682	124685	132027	103276	463825	50571	208529	226586	310047	236575	696824	3250000.00
Electricity	Electricity (Core function) - Electricity	Machinery & Equipment	LOANS	2019/07/01	2020/06/30	2	724	8909	1784	1639	1478	6991	724	2984	3242	4436	3385	9954	46500.00
Electricity	Electricity (Core function) - Electricity	Machinery & Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	1,2,3, 4,5,6, 7,8,9, 10,11, 12,13, 14	1509	18585	3721	3940	3082	14534	1509	6224	6763	9254	7061	20768	97000.00
Electricity	Electricity (Core function) - Electricity	Furniture & Office Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	1,2,3, 4,5,6, 7,8,9, 10,11, 12,13, 14	78	958	192	203	159	752	78	321	349	477	364	1068	5000.00
Electricity	Electricity (Core function) - Electricity	Machinery & Equipment	Capital Out of Revenue	2019/07/01	2020/06/30	1,2,3, 4,5,6, 7,8,9, 10,11, 12,13, 14	179	2283	441	467	365	1729	179	738	802	1097	837	2463	11500.00



### Monthly Cashflow for the 2019/20 financial year

Sub-Directory	Function	July			August			September		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Finance and Administration (Core function) - Administrative and Corporate Support	-163	1699691	1618	-141	1749402	18700	-257	3268233	3744
Council Support	Executive and Council (Core function) - Mayor and Council	-29572	1114584	0	-2589	1170736	0	-9566	1364282	0
Director: Technical Services	Finance and Administration (Core function) - Administrative and Corporate Support	-906004	1149507	112759	-1170002	1180244	1388399	-2038700	1457655	278010
Operational Services: Town Office	Finance and Administration (Core function) - Administrative and Corporate Support	0	1151705	22634	0	1280174	278675	0	1590844	55801
Municipal Manager	Executive and Council (Core function) - Municipal Manager, Town Secretary and Chief Executive	0	269655	54	0	292566	671	0	385444	134
Legal	Finance and Administration (Core function) - Legal Services	0	4427	0	0	48479	0	0	48623	0
Costing and Management Accounting	Finance and Administration (Core function) - Finance	-15723528	1738616	2272	-2599099	2290283	27973	-5980623	3288301	5601
Costing and Management Accounting	Finance and Administration (Core function) - Finance	-46625404	390242	0	-4854799	390293	0	-5146983	390379	0

### Monthly Cashflow for the 2019/20 financial year

Sub Directorate (S)	Function (F)	July			August			September		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
HR and Risk Management	Finance and Administration (Core function) - Human Resources	-25571	383552	0	-22172	747801	0	-40450	1364798	0
ICT	Finance and Administration (Core function) - Information Technology	0	238201	27867	0	469177	340655	0	896788	68212
Director, Financial Services	Finance and Administration (Core function) - Property Services	-104613	685050	3112	-168838	830446	38319	-123400	1090258	7673
Internal Audit	Internal Audit (Core function) - Governance Function	0	150560	0	0	172296	0	0	208875	0
Operational Services: Town Office	Community and Social Services (Core function) - Community Halls and Facilities	0	49152	0	0	105679	0	0	131388	0
Assets and Insurance	Finance and Administration (Core function) - Asset Management	0	89089	0	0	89571	0	0	108862	0
Budget	Finance and Administration (Core function) - Budget and Treasury Office	-336434	230864	0	-29456	278188	0	-108834	358892	0
SCM	Finance and Administration (Core function) - Supply Chain Management	0	0	0	0	0	0	0	0	0
Director, Financial Services	Finance and Administration (Core function) - Valuation Service	0	57342	0	0	116245	0	0	127420	0

### Monthly Cashflow for the 2019/20 financial year

Sub Directorate	Unit/Dept	July			August			September		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Health, Safety & Risk Management	Finance and Administration [Core function] - Risk Management	0	2422	0	0	26450	0	0	26721	0
Director, Corporate and Development Services	Planning and Development [Core function] - Town Planning, Building Regulations and Enforcement, and City Engineer	-43476	367183	0	-37697	395595	0	-68775	478867	0
JP and Performance Management	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDs)	0	83516	0	0	96951	0	0	128250	0
ED	Planning and Development [Core function] - Economic Development/Planning	0	139198	0	0	157460	0	0	198139	0
Property Management	Planning and Development [Core function] - Economic Development/Planning	0	119279	0	0	129459	0	0	165185	0
Town Planning	Planning and Development [Core function] - Town Planning, Building Regulations and Enforcement, and City Engineer	-87348	190593	0	-75752	194114	0	-136144	239581	0

### Monthly Cashflow for the 2019/20 financial year

Sub-Directorate	Function	July			August			September		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Director, Corporate and Development Services	Finance and Administration (Core function) - Administrative and Corporate Support	0	246040	1261	0	250150	15520	0	307616	3108
LED	Other (Core function) - Tourism	0	4563	0	0	37623	0	0	59336	0
Community Services: Libraries	Community and Social Services (Core function) - Libraries and Archives	-2044213	455480	2334	-199024	530319	28740	693411	828751	5755
Technical Services: Disaster and Environmental	Community and Social Services (Core function) - Cemeteries, Funeral Parlours and Crematoriums	-29816	4744	0	-26852	38412	0	-47165	54757	0
Human Settlements	Housing (Non-core Function) - Housing	-8931957	923504	602169	-1973836	2777288	7414513	-4796918	5003510	1484660
Human Settlements	Housing (Core function) - Informal Settlements	0	4214	0	0	33062	0	0	46805	0
Civil Services	Road Transport (Core function) - Police Forces, Traffic and Street Parking Control	-2070928	2847609	4867	-2285010	3150952	61406	-2394620	3536314	12296
Technical Services: Disaster and Environmental	Public Safety (Core function) - Fire Fighting and Protection	0	17169	0	0	189747	0	0	189485	0
Civil Services	Road Transport (Core function) - Police Forces, Traffic and Street Parking Control	0	347694	0	0	382482	0	0	488295	0

### Monthly Cashflow for the 2019/20 financial year

Sub-Department	Function	July			August			September		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Civil Services	Public Safety (Core function) - Licensing and Control of Animals	0	3528	0	0	31950	0	0	39163	0
Civil Services	Road Transport (Core function) - Pounds	-20608	6451	0	-22777	33806	0	-23827	72018	0
Community Development: Sport and Culture	Sport and Recreation (Core function) - Sports Grounds and Stadiums	-10122	15614	12759	-24041	119530	157108	-36801	161824	31459
Community Development: Sport and Culture	Sport and Recreation (Core function) - Community Parks (including Nurseries)	0	69643	0	0	97561	0	0	123899	0
Community Development: Sport and Culture	Sport and Recreation (Core function) - Community Parks (including Nurseries)	-54	451943	0	-47	568670	0	-86	711711	0
Community Development: Sport and Culture	Environmental Protection (Core function) - Pollution Control	0	0	0	0	0	0	0	0	0
Technical Services: Waste Management	Waste Management (Core function) - Solid Waste Removal	-4912178	1743076	0	-3098979	2170606	0	-3609107	2748440	0
Technical Services: Waste Management	Waste Management (Core function) - Solid Waste Disposal (Landfill Sites)	0	138509	172033	0	461218	2118239	0	1777860	424151
Technical Services: Waste Management	Waste Management (Core function) - Street Cleaning	0	2550	0	0	18392	0	0	28364	0
Technical Services: Cleansing, Water and Sewerage	Waste Water Management (Core function) - Sewerage	-4074164	1627691	336076.6087	-2424927	1865512	4137862.609	-2958447	2805821	828525.913

### Monthly Cashflow for the 2019/20 financial year

Sub- Directorate	Function #()	July			August			September		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Technical Services: Cleansing, Water and Sewerage	Waste Water Management (Core function) - Waste Water Treatment	0	289480	213355	0	474282	2627024	0	596634	526029
Technical Services: Cleansing, Water and Sewerage	Waste Water Management (Core function) - Sewerage	-324375	167248	0	-319338	268539	0	-335676	368071	0
Civil Services	Road Transport (Core function) - Roads	0	1396952	153348	0	1869796	1888180	0	2808228	378085
Civil Services	Road Transport (Non-core Function) - Roads	-26614	1260	0	-2330	14364	0	-8610	13901	0
Civil Services	Road Transport (Non-core Function) - Road and Traffic Regulation	-448615	202396	101803	-454129	224739	1253493	-474187	298362	250997
Technical Services: Water Distribution and Treatment	Water Management (Core function) - Water Distribution	-5642061	1822719	96566	-7565955	4208856	1189032	-6156320	5591695	238089
Technical Services: Water Distribution and Treatment	Water Management (Non-core Function) - Water Treatment	0	55217	15096	0	258751	185877	0	441284	37219
Electrical Services	Electricity (Core function) - Electricity	-9172515	666782	150285	-8289544	995181	1850453	-8712515	1792314	370530
Electrical Services	Electricity (Core function) - Street Lighting and Signal Systems	0	53342	0	0	195578	0	0	433887	0
Electrical Services	Electricity (Core function) - Electricity	0	578245	0	0	7620403	0	0	6225440	0



### Monthly Cashflow for the 2019/20 financial year

Sub-Division [R]	Function [R]	October			November			December		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Finance and Administration (Core function) - Administrative and Corporate Support	-520	1987085	3965	-150	2059160	3102	-675	5111602	14674
Council Support	Executive and Council (Core function) - Mayor and Council	-16597	1402244	0	-26745	1337576	0	-1970	2481741	0
Director: Technical Services	Finance and Administration (Core function) - Administrative and Corporate Support	-2585577	1287835	294381	-3450671	1398222	230279	-3989244	2936256	1089492
Operational Services: Town Office	Finance and Administration (Core function) - Administrative and Corporate Support	0	1435456	59086	0	1561794	46220	0	2862542	218679
Municipal Manager	Executive and Council (Core function) - Municipal Manager, Town Secretary and Chief Executive	0	357941	142	0	354453	111	-1060000	1725266	526
Legal	Finance and Administration (Core function) - Legal Services	0	48354	0	0	76820	0	0	98831	0
Costing and Management Accounting	Finance and Administration (Core function) - Finance	-10596950	3310584	5931	-14477767	2943192	4640	-6574959	3672748	21951
Costing and Management Accounting	Finance and Administration (Core function) - Finance	-4542608	390411	0	-5553106	390331	0	-9835567	881916	0



### Monthly Cashflow for the 2019/20 financial year

Sub-Directorate	Function [R]	October			November			December		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
HR and Risk Management	Finance and Administration [Core function] - Human Resources	-81770	1524445	0	-23641	1070967	0	-108156	1542548	0
ICT	Finance and Administration [Core function] - Information Technology	0	1013674	72229	0	675310	56501	0	953671	267315
Director: Financial Services	Finance and Administration [Core function] - Property Services	-145140	1059515	8125	-146938	970617	6358	-569666	1321854	30069
Internal Audit	Internal Audit [Core function] - Governance Function	0	187030	0	0	212016	0	0	368542	0
Operational Services: Town Office	Community and Social Services [Core function] - Community Halls and Facilities	0	140853	0	0	143927	0	0	171325	0
Assets and Insurance	Finance and Administration [Core function] - Asset Management	0	94849	0	0	105108	0	0	192851	0
Budget	Finance and Administration [Core function] - Budget and Treasury Office	-188825	335487	0	-304278	349194	0	-22418	591635	0
SCM	Finance and Administration [Core function] - Supply Chain Management	0	0	0	0	0	0	0	0	0
Director: Financial Services	Finance and Administration [Core function] - Valuation Service	0	118860	0	0	163089	0	0	243125	0

### Monthly Cashflow for the 2019/20 financial year

Sub Directorate (A)	Function (B)	October			November			December		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Health, Safety & Risk Management	Finance and Administration (Core function) - Risk Management	0	26648	0	0	41977	0	0	53923	0
Director: Corporate and Development Services	Planning and Development (Core function) - Town Planning, Building Regulations and Enforcement, and City Engineer	-139028	430202	0	-40196	471809	0	-180490	826168	0
IDP and Performance Management	Planning and Development (Core function) - Corporate Wide Strategic Planning (IDPs, LEDs)	0	113003	0	0	120309	0	-106000	214866	0
LED	Planning and Development (Core function) - Economic Development/Planning	0	180653	0	0	193392	0	0	336510	0
Property Management	Planning and Development (Core function) - Economic Development/Planning	0	150464	0	0	156845	0	0	277204	0
Town Planning	Planning and Development (Core function) - Town Planning, Building Regulations and Enforcement, and City Engineer	-279178	211185	0	-80779	229236	0	-362488	39805	0

### Monthly Cashflow for the 2019/20 financial year

Sub-Directorate (I)	Function (II)	October			November			December		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Director: Corporate and Development Services	Finance and Administration [Core function] - Administrative and Corporate Support	0	270456	3291	0	295157	2573	0	-760711	12178
LED	Other [Core function] - Tourism	0	67366	0	0	56129	0	0	68245	0
Community Services: Libraries	Community and Social Services [Core function] - Libraries and Archives	-1188971	803962	6094	-1891591	820984	4767	-699415	1321143	22552
Technical Services: Disaster and Environmental	Community and Social Services [Core function] - Cemeteries, Funeral Parlours and Crematoriums	-95344	46290	0	-27566	60975	0	-123778	93383	0
Human Settlements	Housing [Non-core Function] - Housing	-7282735	7100485	1572096	-10953591	4263132	1229769	-19030522	5549616	5818250
Human Settlements	Housing [Core function] - Informal Settlements	0	51767	0	0	52627	0	0	66593	0
Civil Services	Road Transport [Core function] - Police Forces, Traffic and Street Parking Control	-2404702	3378032	13020	-2607687	3670006	10185	-4689739	6959179	48186
Technical Services: Disaster and Environmental	Public Safety [Core function] - Fire Fighting and Protection	0	188124	0	0	301116	0	0	386974	0
Civil Services	Road Transport [Core function] - Police Forces, Traffic and Street Parking Control	0	446121	0	0	465642	0	0	818310	0

### Monthly Cashflow for the 2019/20 financial year

Sub- Directorate (H)	Function (H)	October			November			December		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Civil Services	Public Safety [Core function] - Licensing and Control of Animals	0	41359	0	0	50783	0	0	65069	0
Civil Services	Road Transport [Core function] - Pounds	-23858	86202	0	-25979	54087	0	-46633	482145	0
Community Development: Sport and Culture	Sport and Recreation [Core function] - Sports Grounds and Stadiums	-45037	172321	33311	-58109	180130	26059	341790	212234	123284
Community Development: Sport and Culture	Sport and Recreation [Core function] - Community Parks (including Nurseries)	0	117867	0	0	127683	0	0	205973	0
Community Development: Sport and Culture	Sport and Recreation [Core function] - Community Parks (including Nurseries)	-173	660326	0	-50	721378	0	-225	1218062	0
Community Development: Sport and Culture	Environmental Protection [Core function] - Pollution Control	0	0	0	0	0	0	0	0	0
Technical Services: Waste Management	Waste Management [Core function] - Solid Waste Removal	-4090784	2474353	0	-4656458	2658494	0	-6601916	4943270	0
Technical Services: Waste Management	Waste Management [Core function] - Solid Waste Disposal (Landfill Sites)	0	1128151	449129	0	736788	351330	0	12030082	1662204
Technical Services: Waste Management	Waste Management [Core function] - Street Cleaning	0	32004	0	0	29301	0	0	36903	0
Technical Services: Cleansing, Water and Sewerage	Waste Water Management [Core function] - Sewerage	-3375027	2333611	877322.3478	-3802105	2134194	686210.5652	-5366341	4056554	3247087.913

### Monthly Cashflow for the 2019/20 financial year

Sub-Directorate (A)	Function (B)	October			November			December		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Technical Services: Cleansing, Water and Sewerage	Waste Water Management (Core function) - Waste Water Treatment	0	577897	557005	0	643427	435718	0	1002337	2061454
Technical Services: Cleansing, Water and Sewerage	Waste Water Management (Core function) - Sewerage	-335075	368705	0	-309881	364335	0	-639502	876954	0
Civil Services	Road Transport (Core function) - Roads	0	2445717	400349	0	2418299	313173	0	4078898	1481676
Civil Services	Road Transport (Non-core Function) - Roads	-14937	13630	0	-24071	22790	0	115227	29323	0
Civil Services	Road Transport (Non-core Function) - Road and Traffic Regulation	-529632	278689	265777	-553925	275096	207904	-1029954	530460	983630
Technical Services: Water Distribution and Treatment	Water Management (Core function) - Water Distribution	-6778147	4302111	252109	-6895937	3835865	197211	-12987941	7818328	933046
Technical Services: Water Distribution and Treatment	Water Management (Non-core Function) - Water Treatment	0	508507	39411	0	402652	30829	0	498793	145859
Electrical Services	Electricity (Core function) - Electricity	7451721	1564686	392350	-6119296	1330016	306916	-15957589	2535386	1452071
Electrical Services	Electricity (Core function) - Street Lighting and Signal Systems	0	518850	0	0	306294	0	0	386526	0
Electrical Services	Electricity (Core function) - Electricity	0	5649798	0	0	4607642	0	0	9282549	0

### Monthly Cashflow for the 2019/20 financial year

Sub Directorate	Function (R)	January			February			March		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Finance and Administration [Core function] - Administrative and Corporate Support	-242	1935133	1518	-209	1828186	6262	-253	2747072	6804
Council Support	Executive and Council [Core function] - Mayor and Council	-2514	1270775	0	-2249	1639062	0	-22360	1288966	0
Director: Technical Services	Finance and Administration [Core function] - Administrative and Corporate Support	-1720523	1269016	112759	-1895580	1265967	464958	-2718284	1253727	505221
Operational Services: Town Office	Finance and Administration [Core function] - Administrative and Corporate Support	0	1382162	22634	0	1363442	93325	0	1362926	101406
Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	0	317337	54	0	304026	225	0	309464	244
Legal	Finance and Administration [Core function] - Legal Services	0	53269	0	0	52931	0	0	53917	0
Costing and Management Accounting	Finance and Administration [Core function] - Finance	-3060490	2520870	2272	-2517010	2356903	9368	-12789836	2522649	10179
Costing and Management Accounting	Finance and Administration [Core function] - Finance	-5167708	390306	0	-5051521	707625	0	-4855429	707649	0



### Monthly Cashflow for the 2019/20 financial year

S.B. Directorate	Function	January			February			March		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
HR and Risk Management	Finance and Administration [Core function] - Human Resources	-38124	861527	0	-32923	629124	0	-39811	778048	0
ICT	Finance and Administration [Core function] - Information Technology	0	544359	27667	0	380903	114081	0	485570	123960
Director, Financial Services	Finance and Administration [Core function] - Property Services	-126158	879318	3112	-140287	809629	12633	-171949	899420	13944
Internal Audit	Internal Audit [Core function] - Governance Function	0	185775	0	0	184981	0	0	183961	0
Operational Services: Town Office	Community and Social Services [Core function] - Community Halls and Facilities	0	114275	0	0	103120	0	0	111131	0
Assets and Insurance	Finance and Administration [Core function] - Asset Management	0	96040	0	0	96758	0	0	95175	0
Budget	Finance and Administration [Core function] - Budget and Treasury Office	-28602	302532	0	-25586	290503	0	-254390	296039	0
SCM	Finance and Administration [Core function] - Supply Chain Management	0	0	0	0	0	0	0	0	0
Director, Financial Services	Finance and Administration [Core function] - Valuation Service	0	126352	0	0	126400	0	0	126739	0



### Monthly Cashflow for the 2019/20 financial year

Sub-Directorate	Forecast (R)	January			February			March		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Health, Safety & Risk Management	Finance and Administration (Core function) - Risk Management	0	29082	0	0	28815	0	0	29404	0
Director: Corporate and Development Services	Planning and Development (Core function) - Town Planning, Building Regulations and Enforcement, and City Engineer	-54820	423798	0	-55977	421743	0	-57687	419254	0
IP and Performance Management	Planning and Development (Core function) - Corporate Wide Strategic Planning (IDPs, LEDs)	0	105420	0	0	102202	0	0	107662	0
ED	Planning and Development (Core function) - Economic Development/Planning	0	170356	0	0	166706	0	0	167572	0
Property Management	Planning and Development (Core function) - Economic Development/Planning	0	140020	0	0	136606	0	0	137426	0
Town Planning	Planning and Development (Core function) - Town Planning, Building Regulations and Enforcement, and City Engineer	-130189	208623	0	-112475	208370	0	-136000	206151	0

### Monthly Cashflow for the 2019/20 financial year

Sub-Department (F)	Function (F)		January			February			March		
			Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Director: Corporate and Development Services	Finance and Administration [Core function] - Administrative and Corporate Support		0	268724	1261	0	268937	5198	0	265724	5548
LED	Other [Core function] - Tourism		0	43242	0	0	34350	0	0	40823	0
Community Services: Libraries	Community and Social Services [Core function] - Libraries and Archives		-204699	689415	2334	-188762	645696	9625	-1581119	671011	10458
Technical Services: Disaster and Environmental	Community and Social Services [Core function] - Cemeteries, Funeral Parlours and Crematoriums		-44452	43330	0	38388	39998	0	-48419	50781	0
Human Settlements	Housing [Non-core Function] - Housing		-2555257	3310226	602169	-2875370	1986755	2483032	-8975593	2846770	2698049
Human Settlements	Housing [Core function] - Informal Settlements		0	37510	0	0	31558	0	0	35810	0
Civil Services	Road Transport [Core function] - Police Forces, Traffic and Street Parking Control		-1978570	3285466	4987	-3105329	4486031	20564	-3572104	4498668	22344
Technical Services: Disaster and Environmental	Public Safety [Core function] - Fire Fighting and Protection		0	208440	0	0	207454	0	0	211095	0
Civil Services	Road Transport [Core function] - Police Forces, Traffic and Street Parking Control		0	413966	0	0	403212	0	0	408207	0

### Monthly Cashflow for the 2019/20 financial year

Sub-Functionality	Function	January			February			March		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Civil Services	Public Safety [Core function] - Licensing and Control of Animals	0	35718	0	0	32590	0	0	35231	0
Civil Services	Road Transport [Core function] - Pounds	-19673	40441	0	-30937	24221	0	-35591	34909	0
Community Development: Sport and Culture	Sport and Recreation [Core function] - Sports Grounds and Stadiums	-33106	134640	12759	-36685	118427	52614	-46523	133636	57170
Community Development: Sport and Culture	Sport and Recreation [Core function] - Community Parks (including Nurseries)	0	106499	0	0	101787	0	0	104400	0
Community Development: Sport and Culture	Sport and Recreation [Core function] - Community Parks (including Nurseries)	-81	617226	0	-70	699543	0	-84	607739	0
Community Development: Sport and Culture	Environmental Protection [Core function] - Pollution Control	0	0	0	0	0	0	0	0	0
Technical Services: Waste Management	Waste Management [Core function] - Solid Waste Removal	-2994178	2325829	0	-2707116	2691752	0	-4264829	2855724	0
Technical Services: Waste Management	Waste Management [Core function] - Solid Waste Disposal (Landfill Sites)	0	598384	172033	0	341424	709373	0	1152823	770799
Technical Services: Waste Management	Waste Management [Core function] - Street Cleaning	0	21069	0	0	16782	0	0	19755	0
Technical Services: Cleansing, Water and Sewerage	Waste Water Management [Core function] - Sewerage	-2956245	1987649	336076.6087	-2216354	2215073	1385779.957	-3619597	2726670	1505805.565

### Monthly Cashflow for the 2019/20 financial year

Sub Directorate (I)	Function (II)	January			February			March		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Technical Services: Cleansing, Water and Sewerage	Waste Water Management (Core function) - Waste Water Treatment	0	519677	213355	0	493441	879759	0	509796	955942
Technical Services: Cleansing, Water and Sewerage	Waste Water Management (Core function) - Sewerage	-394693	296822	0	-292840	269354	0	-321067	286483	0
Civil Services	Road Transport (Core function) - Roads	0	2063697	153348	0	1896497	632327	0	2234380	687085
Civil Services	Road Transport (Non-core Function) - Roads	-2263	15741	0	-2024	15853	0	-20124	16011	0
Civil Services	Road Transport (Non-core Function) - Road and Traffic Regulation	-569631	244368	101803	-555633	232902	419780	-580628	237975	456130
Technical Services: Water Distribution and Treatment	Water Management (Core function) - Water Distribution	-7921624	3575271	96586	-6842227	3769314	398192	-6883937	4791761	432674
Technical Services: Water Distribution and Treatment	Water Management (Non-core Function) - Water Treatment	0	298340	15096	0	220398	62248	0	273027	67639
Electrical Services	Electricity (Core function) - Electricity	-6994982	1123745	150285	-6726523	998754	619695	-8237949	1342832	673358
Electrical Services	Electricity (Core function) - Street Lighting and Signal Systems	0	234711	0	0	135352	0	0	200179	0
Electrical Services	Electricity (Core function) - Electricity	0	4590182	0	0	4858653	0	0	4784218	0

### Monthly Cashflow for the 2019/20 financial year

Sub-Ordinate (S)	Function (F)		April			May			June		
			Revenue	Operational Exp	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp	Capital Exp.
Municipal Manager	Finance and Administration (Core function) - Administrative and Corporate Support		-262	2067139	9311	-222	1962039	7105	-9193645	5663318	20896
Council Support	Executive and Council (Core function) - Mayor and Council		-4574	1335675	0	-4909	1322497	0	-6355	2431665	0
Director: Technical Services	Finance and Administration (Core function) - Administrative and Corporate Support		-1860855	1270562	691313	-943786	1320102	527492	-2173651	3505541	1551487
Operational Services: Town Office	Finance and Administration (Core function) - Administrative and Corporate Support		0	1423248	138758	0	1487204	105877	0	7133664	311405
Municipal Manager	Executive and Council (Core function) - Municipal Manager, Town Secretary and Chief Executive		0	316163	334	0	332436	255	0	1413640	750
Legal	Finance and Administration (Core function) - Legal Services		0	76356	0	0	81310	0	0	400719	0
Costing and Management Accounting	Finance and Administration (Core function) - Finance		-4277997	2691915	13928	-3973075	2882261	10628	-39671537	7318128	31257
Costing and Management Accounting	Finance and Administration (Core function) - Finance		-5369527	707659	0	-5114532	707675	0	-4801524	3409426	0

### Monthly Cashflow for the 2019/20 financial year

Sub Directorate	Function	April			May			June		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
HR and Risk Management	Finance and Administration [Core function] - Human Resources	-41232	867854	0	-34882	979565	0	-9496894	2252971	0
ICT	Finance and Administration [Core function] - Information Technology	0	535751	169619	0	610407	129425	7223245	1215070	380669
Director, Financial Services	Finance and Administration [Core function] - Property Services	-145750	910057	19080	-121892	941678	14558	-278605	16274507	42819
Internal Audit	Internal Audit [Core function] - Governance Function	0	195077	0	0	203551	0	-1647828	1213980	0
Operational Services: Town Office	Community and Social Services [Core function] - Community Halls and Facilities	0	135430	0	0	144549	0	0	660675	0
Assets and Insurance	Finance and Administration [Core function] - Asset Management	0	95903	0	0	99294	0	0	340542	0
Budget	Finance and Administration [Core function] - Budget and Treasury Office	-52035	315708	0	-55853	332882	0	-72291	656570	0
SCM	Finance and Administration [Core function] - Supply Chain Management	0	0	0	0	0	0	0	287486	0
Director, Financial Services	Finance and Administration [Core function] - Valuation Service	0	157062	0	0	165598	0	0	447966	0



### Monthly Cashflow for the 2019/20 financial year

Sub Directorate (S)	Function (F)		April			May			June		
			Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Health, Safety & Risk Management	Finance and Administration [Core function] - Risk Management		0	41611	0	0	44333	0	0	315359	0
Director: Corporate and Development Services	Planning and Development [Core function] - Town Planning, Building Regulations and Enforcement, and City Engineer		-70104	433642	0	-59308	450522	0	-73570	1033136	0
DP and Performance Management	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDe)		0	110125	0	0	114723	0	0	544129	0
ED	Planning and Development [Core function] - Economic Development/Planning		0	175590	0	0	184050	0	0	527704	0
Property Management	Planning and Development [Core function] - Economic Development/Planning		0	141456	0	0	148109	0	0	340546	0
Town Planning	Planning and Development [Core function] - Town Planning, Building Regulations and Enforcement, and City Engineer		-140831	208241	0	-119132	216226	0	-147825	503209	0



### Monthly Cashflow for the 2019/20 financial year

Sub-Directorate	Function		Apr			May			June		
			Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Director: Corporate and Development Services	Finance and Administration [Core function] - Administrative and Corporate Support		0	268425	7727	0	278554	6897	0	628920	17338
LED	Other [Core function] - Tourism		0	40973	0	0	46075	0	0	171687	0
Community Services: Libraries	Community and Social Services [Core function] - Libraries and Archives		-348487	743143	14310	-355850	789978	10918	-475811	2147185	32113
Technical Services: Disaster and Environmental	Community and Social Services [Core function] - Cemeteries, Funeral Parlours and Crematoriums		-48077	60453	0	-40672	63261	0	-50451	251005	0
Human Settlements	Housing [Non-core Function] - Housing		-3261758	3242632	3691841	-2349744	3805697	2816980	-4081719	5724690	9285472
Human Settlements	Housing [Core function] - Informal Settlements		0	48103	0	0	52823	0	0	181783	0
Civil Services	Road Transport [Core function] - Police Forces, Traffic and Street Parking Control		-2918476	4641442	30576	-2211274	4734819	23331	-4258413	7065924	68618
Technical Services: Disaster and Environmental	Public Safety [Core function] - Fire Fighting and Protection		0	299152	0	0	318467	0	0	575079	0
Civil Services	Road Transport [Core function] - Police Forces, Traffic and Street Parking Control		0	420241	0	0	440388	0	0	904003	0

### Monthly Cashflow for the 2019/20 financial year

Sub Directorate	Function	April			May			June		
		Revenue	Operational Exp	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp	Capital Exp
Civil Services	Public Safety [Core function] - Licensing and Control of Animals	0	48354	0	0	52260	0	0	178366	0
Civil Services	Road Transport [Core function] - Pounds	-29081	42126	0	-22010	49329	0	-42466	171183	0
Community Development: Sport and Culture	Sport and Recreation [Core function] - Sports Grounds and Stadiums	-35472	150196	78228	-18217	163448	59689	-43469	925924	175560
Community Development: Sport and Culture	Sport and Recreation [Core function] - Community Parks (including Nurseries)	0	116871	0	0	123776	0	0	382741	0
Community Development: Sport and Culture	Sport and Recreation [Core function] - Community Parks (including Nurseries)	-87	660613	0	-74	695055	0	-93	2616467	0
Community Development: Sport and Culture	Environmental Protection [Core function] - Pollution Control	0	0	0	0	0	0	0	0	0
Technical Services: Waste Management	Waste Management [Core function] - Solid Waste Removal	-3102197	2961195	0	-2963075	3035953	0	-3503492	7527394	0
Technical Services: Waste Management	Waste Management [Core function] - Solid Waste Disposal (Landfill Sites)	0	718074	1054715	0	678925	864779	0	2410832	2367054.52
Technical Services: Waste Management	Waste Management [Core function] - Street Cleaning	0	26081	0	0	28935	0	0	905266	0
Technical Services: Cleansing, Water and Sewerage	Waste Water Management [Core function] - Sewerage	-2626282	2467650	2060348.652	-2331394	2463847	1572095.304	-3891231	6432092	4624217.037

### Monthly Cashflow for the 2019/20 financial year

Sub Directorate	Function	April			May			June		
		Revenue	Operational Exp	Capital Exp.	Revenue	Operational Exp	Capital Exp.	Revenue	Operational Exp	Capital Exp.
Technical Services: Cleansing, Water and Sewerage	Waste Water Management (Core function) - Waste Water Treatment	0	594066	1308051	0	631743	998080	0	1379949	2935603.65
Technical Services: Cleansing, Water and Sewerage	Waste Water Management (Core function) - Sewerage	-330942	327188	0	-286642	351433	0	-447240	944127	0
Civil Services	Road Transport (Core function) - Roads	0	2225798	940163	0	2316121	717373	0	6245186	2109979.75
Civil Services	Road Transport (Non-core Function) - Roads	-4116	22776	0	-4418	24195	0	-5720	114880	0
Civil Services	Road Transport (Non-core Function) - Road and Traffic Regulation	-471767	245026	624141	-449665	258269	476237	-520134	1851804	1400732
Technical Services: Water Distribution and Treatment	Water Management (Core function) - Water Distribution	-6024796	4220445	592044	-6460156	4148714	451747	-16420765	16383808	1328701.61
Technical Services: Water Distribution and Treatment	Water Management (Non-core Function) - Water Treatment	0	344662	92552	0	387235	70620	0	934773	207709.65
Electrical Services	Electricity (Core function) - Electricity	-7832838	1259943	921380	-8958086	1312051	703040	-16004358	6424198	2067810.91
Electrical Services	Electricity (Core function) - Street Lighting and Signal Systems	0	231440	0	0	273404	0	0	1878192	0
Electrical Services	Electricity (Core function) - Electricity	0	4827646	0	0	4760719	0	0	5647252	0

### Monthly Cashflow for the 2019/20 financial year

Sub-Object (A) (F)	Funds (H)	TOTAL		
		Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Finance and Administration (Core function) - Administrative and Corporate Support	R -9 196 739.00	R 32 078 080.00	R 97 601.00
Council Support	Executive and Council (Core function) - Mayor and Council	R -130 000.00	R 18 159 803.00	R -
Director, Technical Services	Finance and Administration (Core function) - Administrative and Corporate Support	R -25 452 677.00	R 19 294 634.00	R 7 246 550.00
Operational Services: Town Office	Finance and Administration (Core function) - Administrative and Corporate Support	R -	R 24 035 161.00	R 1 454 500.00
Municipal Manager	Executive and Council (Core function) - Municipal Manager, Town Secretary and Chief Executive	R -1 060 000.00	R 6 378 391.00	R 3 500.00
Legal	Finance and Administration (Core function) - Legal Services	R -	R 1 044 136.00	R -
Costing and Management Accounting	Finance and Administration (Core function) - Finance	R -122 242 971.00	R 37 536 450.00	R 146 000.00
Costing and Management Accounting	Finance and Administration (Core function) - Finance	R -106 918 708.00	R 9 473 912.00	R -

### Monthly Cashflow for the 2019/20 financial year

Sub Directorate (P)	Function (F)	TOTAL		
		Revenue	Operational Exp	Capital Exp
HR and Risk Management	Finance and Administration (Core function) - Human Resources	-9983626	13003200	0
ICT	Finance and Administration (Core function) - Information Technology	-7223245	8018881	1778000
Director: Financial Services	Finance and Administration (Core function) - Property Services	-2243236	26672349	200000
Internal Audit	Internal Audit (Core function) - Governance Function	-1647826	3466644	0
Operational Services Town Office	Community and Social Services (Core function) - Community Halls and Facilities	0	2011304	0
Assets and Insurance	Finance and Administration (Core function) - Asset Management	0	1504042	0
Budget	Finance and Administration (Core function) - Budget and Treasury Office	-1479800	4338484	0
SCM	Finance and Administration (Core function) - Supply Chain Management	0	287486	0
Director: Financial Services	Finance and Administration (Core function) - Valuation Service	0	1976198	0

### Monthly Cashflow for the 2019/20 financial year

Sub Directorate (R)	Function (R)	TOTAL		
		Revenue	Operational Exp.	Capital Exp.
Health, Safety & Risk Management	Finance and Administration (Core function) - Risk Management	0	666745	0
Director: Corporate and Development Services	Planning and Development (Core function) - Town Planning, Building Regulations and Enforcement, and City Engineer	-901128	6151920	0
DP and Performance Management	Planning and Development (Core function) - Corporate Wide Strategic Planning (IDPs, LEDs)	-106000	1841156	0
ED	Planning and Development (Core function) - Economic Development/Planning	0	2597430	0
Property Management	Planning and Development (Core function) - Economic Development/Planning	0	2042599	0
Town Planning	Planning and Development (Core function) - Town Planning, Building Regulations and Enforcement, and City Engineer	-1810141	2675724	0

### Monthly Cashflow for the 2019/20 financial year

Sub-Object	Function	TOTAL		
		Revenue	Operational Exp.	Capital Exp.
Director: Corporate and Development Services	Finance and Administration [Core function] - Administrative and Corporate Support	0	2587992	81000
LED	Other [Core function] - Tourism	0	670412	0
Community Services: Libraries	Community and Social Services [Core function] - Libraries and Archives	-9871353	10547067	150000
Technical Services: Disaster and Environmental	Community and Social Services [Core function] - Cemeteries, Funeral Parlours and Crematoriums	-617800	807389	0
Human Settlements	Housing [Non-core Function] - Housing	-76860000	47534305	38699000
Human Settlements	Housing [Core function] - Informal Settlements	0	642655	0
Civil Services	Road Transport [Core function] - Police Forces, Traffic and Street Parking Control	-34496852	52155442	320500
Technical Services: Disaster and Environmental	Public Safety [Core function] - Fire Fighting and Protection	0	3092302	0
Civil Services	Road Transport [Core function] - Police Forces, Traffic and Street Parking Control	0	5936571	0



### Monthly Cashflow for the 2019/20 financial year

Sub Directorate (H)	Function (H)		TOTAL		
			Revenue	Operational Exp.	Capital Exp.
Civil Services	Public Safety (Core function) - Licensing and Control of Animals		0	614371	0
Civil Services	Road Transport (Core function) - Pounds		-343440	1096918	0
Community Development: Sport and Culture	Sport and Recreation (Core function) - Sports Grounds and Stadiums		-45792	2488124	820000
Community Development: Sport and Culture	Sport and Recreation (Core function) - Community Parks (including Nurseries)		0	1678700	0
Community Development: Sport and Culture	Sport and Recreation (Core function) - Community Parks (including Nurseries)		-1124	10148733	0
Community Development: Sport and Culture	Environmental Protection (Core function) - Pollution Control		0	0	0
Technical Services: Waste Management	Waste Management (Core function) - Solid Waste Removal		-46504309	38126076	0
Technical Services: Waste Management	Waste Management (Core function) - Solid Waste Disposal (Landfill Sites)		0	22173070	11055839.52
Technical Services: Waste Management	Waste Management (Core function) - Street Cleaning		0	1165402	0
Technical Services: Cleansing, Water and Sewerage	Waste Water Management (Core function) - Sewerage		-39842114	33116364	21597419.08

### Monthly Cashflow for the 2019/20 financial year

Sub-Directorate (A)	Function (B)	TOTAL		
		Revenue	Operational Exp.	Capital Exp.
Technical Services: Cleansing, Water and Sewerage	Waste Water Management (Core function) - Waste Water Treatment	0	7712729	13711375.65
Technical Services: Cleansing, Water and Sewerage	Waste Water Management (Core function) - Sewerage	-4337271	4689259	0
Civil Services	Road Transport (Core function) - Roads	0	31999589	9855086.75
Civil Services	Road Transport (Non-core Function) - Roads	0	304724	0
Civil Services	Road Transport (Non-core Function) - Road and Traffic Regulation	-6638100	4880066	6542427
Technical Services: Water Distribution and Treatment	Water Management (Core function) - Water Distribution	-96579886	64468887	6205977.61
Technical Services: Water Distribution and Treatment	Water Management (Non-core Function) - Water Treatment	0	4623639	970155.65
Electrical Services	Electricity (Core function) - Electricity	-108457916	21345888	9658173.91
Electrical Services	Electricity (Core function) - Street Lighting and Signal Systems	0	4847555	0
Electrical Services	Electricity (Core function) - Electricity	0	63432747	0
		714800616	668141675	170593106.2

## Revenue by Source for the 2019/20 financial year

Line Item (200 codes)	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Property rates	8098509.137	8028109.174	8022738.705	7976596.778	7959460.175	8003117.712	7959460.175	7966990.653	7966305.189	7966990.653	8008843.902	8475146.026	96492200.38
Service charges - electricity revenue	7719239.661	7600270.699	6854553.08	6818295.134	7007892.126	7602496.478	7015260.513	7490455.763	7957201.169	7731348.479	7280741.448	7393047.304	89470800.63
Service charges - water revenue	4312183.188	4186953.315	4187854.434	4626529.962	5271546.345	5220957.882	5184612.747	5586550.346	5350554.716	4654826.64	4143807.428	3637078.358	56613435.36
Service charges - sanitation revenue	2734323.811	2492433.794	2792354.805	2439496.069	2552036.557	2588072.792	2619475.39	2250789.765	2607589.7	2642928.105	2355133.382	2299227.029	3637300
Service charges - refuse revenue	2412796.065	2512443.317	2761109.926	2656576.983	2602261.3	2723755.231	2424518.25	2877764.476	2901527.226	2777630.97	2525172.741	2583060.073	31758610.98
Rental of facilities and equipment	160876.9067	160876.9067	160876.9067	160876.9067	160876.9067	160876.9067	160876.9067	160876.9067	160876.9067	160876.9067	160876.9067	160876.9067	1938522.88
Interest earned - external investments	544009.6667	544009.6667	544009.6667	544009.6667	544009.6667	544009.6667	544009.6667	544009.6667	544009.6667	544009.6667	544009.6667	544009.6667	6528116
Interest earned - outstanding debtors	775271.5667	775271.5667	775271.5667	775271.5667	775271.5667	775271.5667	775271.5667	775271.5667	775271.5667	775271.5667	775271.5667	775271.5667	9303258.8
Fines, penalties and forfeits	0	0	0	0	0	0	0	0	0	0	0	0	0
Licences and permits	334629.2168	296439.3428	351723.1035	307845.5439	344944.1966	315365.076	356689.5222	300726.7953	263929.8482	336018.6955	349825.2964	349825.2964	2732961.934
Agency services	5386.354179	4995.239546	4439.750003	3983.153779	6288.184677	3700.095465	5071.73084	5129.473629	4656.204091	3990.491359	7153.661116	7153.661116	61796
Transfers and subsidies	567067.7245	546730.3199	553601.1612	543407.4481	551157.2426	551803.9521	557935.1865	557031.2225	557031.2225	560654.2246	545840.6477	545840.6477	6638181
Other revenue	4020499.89	7596277.051	7774081.523	0	5727466.473	32163153.58	7090058.448	3945443.744	0	25964381.02	0	7956527.213	138442000
Gains on disposal of PPE	417217.2661	669731.9078	3340456.85	502011.31	520098.5785	205094.3409	363519.3831	294668.0727	294668.0727	294668.0727	294668.0727	294668.0727	7391471
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	9498273.339	13981906.69	0	7615191.711	0	11585515.6	0	2221748.094	7634637.208	15990581.55	0	1797893.801	70293996
<b>TOTAL</b>	<b>R 77 760 775</b>	<b>R 69 171 489</b>	<b>R 78 123 972</b>	<b>R 54 989 992</b>	<b>R 54 823 209</b>	<b>R 72 443 188</b>	<b>R 55 636 756</b>	<b>R 54 997 407</b>	<b>R 57 051 503</b>	<b>R 70 444 147</b>	<b>R 26 981 343</b>	<b>R 37 969 826</b>	<b>R 546 143 230</b>

